

1 HEARING ON VA MENTAL HEALTH CARE:  
2 ENSURING TIMELY ACCESS TO HIGH-QUALITY CARE

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4 WEDNESDAY, MARCH 20, 2013

5 United States Senate,  
6 Committee on Veterans' Affairs,  
7 Washington, D.C.

8 The committee met, pursuant to notice, at 10:00 a.m.,  
9 in Room 418, Russell Senate Office Building, Hon. Bernard  
10 Sanders, Chairman of the Committee, presiding.

11 Present: Senators Sanders, Murray, Tester, Blumenthal,  
12 Burr, Isakson, Johanns, and Boozman.

13 OPENING STATEMENT OF CHAIRMAN SANDERS

14 Chairman Sanders. This hearing of the Senate Veterans'  
15 Committee is beginning and I want to start by thanking all  
16 of our wonderful panelists who have years of experience in  
17 the area, the very important areas that we are going to be  
18 delving into today. I want to thank them very much for  
19 coming here today and I want to thank the VA for being here  
20 as well.

21 As I think we all know, it is now 10 years since the  
22 United States went to war in Iraq and we went to war in  
23 Afghanistan before that, and what we have learned in a  
24 variety of ways is that the costs of those wars has been  
25 very, very high.

1           And, they have been high not just in the loss, tragic  
2 loss of life that we have experienced, not just in terms of  
3 those who come home without arms or legs or without eyesight  
4 or hearing problems but also in term of what is called the  
5 invisible wounds of war which are quite as real as any other  
6 kind of wounds.

7           And, those wounds include Post Traumatic Stress  
8 Disorder, PTSD, Traumatic Brain Injury, TBI, and all of the  
9 symptoms associated with those very serious illnesses.

10          Further, and tragically, it includes the serious  
11 problem of suicide. We are losing about 22 veterans every  
12 single day as a result of suicide. That is more than 8,000  
13 veterans every year.

14          And, while suicide is a major, major problem in the  
15 United States as a whole for our civilian population, it is  
16 a terrible, terrible tragedy for the veterans' community and  
17 is something that must be addressed.

18          Let me preface my remarks by saying what I think  
19 everybody understands. The issues that we are dealing with  
20 today are very, very tough issues; and if anyone had any  
21 magic solution to the problems of mental illness in general,  
22 trust me, we would have heard about them a long, long time  
23 ago.

24          So, this is a tough issue and we are going to do our  
25 best today to figure out where we are in terms of the needs

1 of our veterans and where we are going to go forward.

2 I think everyone is in agreement that ensuring timely  
3 access to high-quality mental health care is critical not  
4 only for our veterans but for their loved ones as well.

5 And, what we are going to hear today from our panel is  
6 that mental health issues impact not only the soldier or the  
7 veteran but the wife, the husband, the children as well.

8 As a Nation, our goal must be to ensure that veterans  
9 get the best mental health care possible, and that they get  
10 it in a timely, non-bureaucratic way. How that health care  
11 is delivered is of enormous consequence.

12 I want to commend the VA for its work in this area.  
13 The department has made important strides forward in  
14 providing mental health to our veterans. In fact, in many  
15 ways, the VA is leading the Nation in terms of PTSD  
16 research.

17 But clearly, with all of the accomplishments, much,  
18 much more must be done because we are entering into an area  
19 that is impacting tens and the tens of thousands of veterans  
20 and we must find the best solutions that we can.

21 We know that our veterans who need mental health  
22 services need them quickly. Today, all first-time patients  
23 referred to or requesting mental health care services are  
24 required to receive an initial evaluation within 24 hours  
25 and a comprehensive evaluation within 14 days.

1           In April of last year, the Office of the Inspector  
2 General found that VHA was not meeting these benchmarks.  
3 Some veterans were waiting as many as 60 days for an  
4 evaluation, and in the real world if somebody is struggling,  
5 if somebody is hurting internally, if somebody is drinking  
6 too much, if somebody is doing drugs, clearly waiting 60  
7 days is not acceptable, and that is, in fact, a deeply  
8 troubling finding.

9           A year after those negative findings, it appears that  
10 the VA has made progress in implementing recommendations  
11 from the IG report and in many ways people are now, as I  
12 understand it, getting their evaluations within 24 hours but  
13 that is an issue we are going to explore this morning with  
14 the VA.

15           But the point here is if people are hurting, we need to  
16 get them in the door. We need to have them see somebody.  
17 We need to get them into the system, and waiting two months  
18 certainly is absolutely unacceptable.

19           One issue that I remain very concerned about, both in  
20 the VA, and I am also a member of the health and education  
21 committee, and this is not just a veterans' issue. It is an  
22 issue for our entire Nation, is the shortage that we have in  
23 terms of mental health providers.

24           These long wait times that I mentioned are partially  
25 caused by staffing shortages. I am pleased that Secretary

1 Shinseki has implemented the executive order to hire 1600  
2 mental health clinicians.

3 I understand that as of March 13, VA has hired more  
4 than 3000 mental health professionals and administrative  
5 support including more than 1100 of these new mental health  
6 conditions. This is good progress toward teaching VA's  
7 goal.

8 However, let me emphasize this point, I am concerned,  
9 very concerned that VA has hired only 47 clinicians in the  
10 last two months. I understand the challenges, and I think  
11 we all understand the challenge here.

12 You do not want to run out on the street and pick up  
13 the first clinician you can. You want to make sure that the  
14 people you are hiring are well trained and they are of the  
15 quality that our veterans deserve.

16 But clearly, VA must step up the pace of hiring if it  
17 intends to meet its goal of 1600 new clinicians by the end  
18 of June of this year. In order to meet this goal, VA will  
19 need to hire almost 500 clinicians in the next two months.  
20 Frankly, I do not see how that is possible and I will want  
21 to talk to the VA about how they are moving forward in this  
22 area.

23 So, the goal is not just rushing out, bringing people  
24 into the system, making sure they are of good quality. But  
25 we have got to get people into the system as rapidly as we

1 can.

2 Terms of quality. It is clear that we all want our  
3 veterans to be seen by properly trained mental health  
4 counselors who can provide the high quality care that our  
5 veterans deserve. VA has made some important steps forward  
6 in this area.

7 VA clinicians are now trained in evidence-based  
8 therapies such as cognitive behavioral therapy and prolonged  
9 exposure therapy. While VA clinicians are trained in these  
10 therapies, VA must do a better job tracking utilization so  
11 we may ensure that what these clinicians are trained to do  
12 is being put into practice all across the country.

13 Access to timely and high quality care only matter if  
14 the care is delivered to veterans in the appropriate way.  
15 VA must continue to provide care in a variety of settings to  
16 meet the needs of each veteran.

17 Medical Centers, Community-Based Outpatient Clinics,  
18 CBOCs, Vet Centers, and Telehealth services each play  
19 important roles in appropriate care delivery.

20 VA Medical Centers are equipped to treat the most  
21 severe cases, such as PTSD. They are also critical in  
22 addressing the mental health care needs of patients admitted  
23 to the hospital for physical injuries.

24 Vet Centers, and I am a great supporter of Vet Centers,  
25 and I am not sure that we utilize them as much as we should.

1 Vet Centers provide a safe, welcoming, home-like environment  
2 for veterans to receive care both on a one-on-one counseling  
3 as well as in group settings. Veterans often feel very  
4 comfortable in that nonbureaucratic environment.

5       Additionally, Community-Based Outpatient Clinics, or  
6 CBOCs, offer mental health care services that are often  
7 closer to veterans' homes. In certain situations, CBOCs use  
8 telemedicine to link veterans to clinicians at VA Medical  
9 Centers. And the VA has done an excellent job, by the way,  
10 in terms of telehealth in general.

11       It is critical that VA provide these various options of  
12 care. We must ensure not only that these options remain  
13 available but veterans know about them. And, one of the  
14 issues, and I believe the next hearing that we are going to  
15 have, deals with outreach in general. You can have the best  
16 care in the world. If a veteran does not know about that  
17 care, it does nobody any good at all.

18       While VA has made significant strides forward in  
19 improving mental health care to our veterans, we must do  
20 more to ensure better prevention, prevention for today's  
21 service members, the veterans of tomorrow.

22       The Army--and I think we are all aware of the  
23 frightening level of suicides within member of the Armed  
24 Services today, approximately one a day--has got to help us  
25 address this issue.

1           And, based in large part on the efforts of this  
2 Committee, the Army task force on behavioral health recently  
3 completed a comprehensive review of behavioral health care  
4 and the report provided multiple recommendations for  
5 improving mental health counseling.

6           In other words, what we are beginning to also  
7 understand, and an issue this Committee will deal with, is  
8 that a soldier is a soldier from the first day of  
9 enlistment, first day in the military to his last day on  
10 earth when he is in the VA and that continuity of care has  
11 got to be extremely important.

12           While we often think of the military and VA as  
13 providers of mental health care for our service members and  
14 veterans, community organizations like the ones that will  
15 testify here today play a key, key role in helping veterans  
16 access the care they need.

17           These organizations can partner with VA to identify  
18 veterans in need of care, work with veterans to help them  
19 prepare for care and provide direct care to veterans. And  
20 we are going to hear from these wonderful organizations, and  
21 again I want to thank you all very, very much for the work  
22 you do and thank you so much for being with us today. I  
23 will be introducing you in a few minutes when you testify.

24           These organizations do not shy away from the worst  
25 consequence of serious mental illness, including suicide.



1 In my home State of Vermont, the Vermont Veterans Outreach  
2 Program, operated by the Vermont National Guard, has  
3 intervened to prevent suicides from occurring; and that is  
4 certainly true with all of the organizations that are here  
5 today.

6 So, let me just conclude by saying that by saying that  
7 the issue that we are dealing with today is a very difficult  
8 one. It is an issue of enormous consequence. It is an  
9 issue that impacts the lives of tens and tens and tens of  
10 thousands of men and women who put their lives on the line  
11 to defend this country, whether it is PTSD, whether it is  
12 traumatic brain injury, whether it is suicide, these are  
13 issues that we must delve into and we must succeed in  
14 improving our outcomes.

15 So, thank you again very much for being here and I  
16 would like to give the mike over to Senator Burr.

17 OPENING STATEMENT OF SENATOR BURR

18 Senator Burr. Thank you, Mr. Chairman. Thank you for  
19 calling this hearing. I welcome our witnesses today and  
20 look forward to the insight that you can provide to us.

21 Kim and Jake, I want to especially thank you two for  
22 sharing your experiences with us. I know some of it will be  
23 painful to recount but we are grateful for the insight that  
24 you can give members of this Committee.

25 It is important that we hear first-hand from veterans,

1 their families, and friends about the experience in seeking  
2 mental health services. So, it is absolutely vital to us.

3 As you know, this hearing follows three mental health  
4 hearings we held last Congress. At those hearings, we heard  
5 from veterans and providers about the barriers veterans  
6 faced in receiving mental health care in the VA facilities.

7 After the first mental health hearing, VA at the  
8 request of Senator Murray conducted a poll of its mental  
9 health care providers which painted a stark picture of VA's  
10 mental health program and its ability to provide the care  
11 our veterans need and deserve.

12 Following the second hearing, the Committee requested  
13 the Inspector General audit the VA mental health program.  
14 The IG found that VHA's schedulers were not following  
15 directives for scheduling appointments and providers  
16 frequently scheduled patients for follow-up appointments  
17 based upon their availability, not on the clinical needs of  
18 patients. In my mind, this revealed a complete breakdown in  
19 VA's mental health program.

20 In response to the IG report, VA announced the hiring  
21 of 1600 additional mental health providers. While I am glad  
22 VA has finally admitted to having a problem, I still have  
23 questions regarding that initiative. For instance, did VA  
24 conduct in staffing analysis to determine the type and how  
25 many mental health providers were needed; and when 70

1 percent of VA providers indicated in a survey that there was  
2 not enough space in mental health clinics, I cannot help but  
3 wonder where additional staff will be placed.

4 I believe this problem could be larger than just  
5 providing mental health services to a current generation of  
6 veterans. VA is seeing an increase in demand not only from  
7 veterans of Iraq and Afghanistan, VA is seeing an increase  
8 in demand from Vietnam vets and other generations as well.

9 Vet Centers have already noticed an increase in the  
10 number of Vietnam era veterans returning for counseling. As  
11 Vietnam era veterans retire and seek services, I fear we are  
12 going to find ourselves back here again trying to fix the  
13 same problem.

14 While VA has the authority to improve access to mental  
15 health services by changing outcome measures, hiring more  
16 staff, and fixing broken scheduling processes, the VA cannot  
17 solve, cannot fix this problem alone.

18 VA needs to look outside the box for answers and engage  
19 the private sector and charitable organizations for help in  
20 treating veterans in need of mental health services.

21 Without a realistic plan that combines partnerships with  
22 outside providers and charities, the outcomes of a staffing  
23 analysis and fixes to VA's internal problems, they will not  
24 see an improvement in mental health services especially with  
25 those veterans who need it the most.

1           This is a problem that cannot be solved with one or two  
2 changes. It needs a comprehensive approach that  
3 incorporates solutions both from within and outside the VA  
4 system.

5           What does that all mean? It means I still think we are  
6 hung up with process and not with outcome. We are hung up  
7 with how many people can we hire, how much space can we get,  
8 have we have enough access versus are we fixing people who  
9 come in the front door and fixing them when they go out the  
10 back door that they are well.

11           Let me just say to my colleagues. If we allow mental  
12 health to be treated like the disability claims backlog  
13 where we focus only on how many people can we hire, I will  
14 assure you we will get the same outcome. Less productivity  
15 and a backlog that continues to grow.

16           We have got to focus on fixing these kids. We have got  
17 to get the talent that we need regardless of whether it is  
18 inside or outside the VA to fix these kids, to make sure  
19 they are better on the back-end. That is hopefully where  
20 the focus of this Committee will be.

21           Finally, I want to take a minute to address my concerns  
22 regarding the recent quality of care issues including the  
23 single-use insulin pens at Buffalo and Salisbury VAMCs and  
24 the ongoing issues at Jackson. I am even more frustrated by  
25 how these issues were handled and how Congress was notified.

1           There is a broader discussion to be had on these  
2 issues, Mr. Chairman, but this is not the venue for it but  
3 it should be the focus of the Committee with the appropriate  
4 folks from the VA.

5           Mr. Chairman, I want to thank you. I want to encourage  
6 my colleagues if you can pass on opening statements if you  
7 would do it today and limit your questions because we have  
8 got a vote and we want to try to accommodate both panels  
9 before we go into those votes.

10          Thank you.

11          Chairman Sanders. Senator Tester.

12                                   OPENING STATEMENT OF SENATOR TESTER

13          Senator Tester. I have just got to say a few words,  
14 Ranking Member Burr, but I just want to thank the Chairman  
15 and you for doing this.

16          First of all, this is a signature injury coming out of  
17 Iraq and Afghanistan now. This is not new news. It has  
18 been here forever.

19          If we knew how to treat mental illness in a way that  
20 was very, very effective in this country, this issue would  
21 not even be on the; but we have run from it for decades.

22          We ran from it in Vietnam, and now we are trying to  
23 address it, and I just want to say that I think the folks  
24 that are working in the VA, they do need to think outside  
25 the box and we do need to get more medical professionals on

1 the ground especially in rural places like Montana, and I am  
2 a little bit prone to be anyway.

3 On the other side of the coin, I do not think this  
4 issue is going to be solved tomorrow. It is going to take  
5 some time and I think but if we work at it and we work at it  
6 together and we do not call for people's resignations but  
7 rather work with them, I think that we can get a lot more  
8 done.

9 Thank you very much.

10 Chairman Sanders. Thank you, Senator Tester.

11 Senator Johanns.

12 OPENING STATEMENT OF SENATOR JOHANNNS

13 Senator Johanns. Thank you, Mr. chair. I am mindful  
14 of the vote that is coming up here so I will pass on opening  
15 statement. If I have anything, I will submit it for the  
16 record.

17 [The prepared statement of Senator Johanns follows:]

18 / COMMITTEE INSERT

1 Chairman Sanders. Thank you very much.

2 Senator Isakson.

3 OPENING STATEMENT OF SENATOR ISAKSON

4 Senator Isakson. I will submit a statement for the  
5 record.

6 [The prepared statement of Senator Johanns follows:]

7 / COMMITTEE INSERT

1 Chairman Sanders. Let me introduce our very wonderful  
2 panel. Again, we are very appreciative that they are with  
3 us today. We are going to hear first from Jacob Wood, who  
4 is the President and Co-Founder of Team Rubicon. Next, we  
5 are going to hear from a fellow Vermonter and the Team  
6 Leader, Vermont Veterans Outreach Program, Andre Wing.  
7 Then, we are going to hear from the Director of the Suicide  
8 Postvention Program at the Tragedy Assistance Program for  
9 Survivors, Kim Ruocco.

10 Next, we will hear from retired U.S. Army Lieutenant  
11 Colonel and Chair of the veterans and Military Counsel at  
12 the National Alliance on Mental Health, Kenny Allred; and  
13 then, we will hear, we will close out the panel with Dr.  
14 Barbara Van Dahlen, Founder and President of Give an Hour.

15 So, I just again thank you for the work that you are  
16 doing and for the testimony you are about to give us.

17 Jacob, let us begin with you.



1                   STATEMENT OF JACOB WOOD, PRESIDENT AND CO-FOUNDER,  
2                   TEAM RUBICON

3           Mr. Wood. If you please will bear with me while I read  
4 you a few names. McShan, Jensen, Stuart, Ross, Rios, Marco,  
5 Rocha, Clay Hunt.

6           In 2008, my unit redeployed home to the U.S. after a  
7 long and bloody tour in Helmond Valley, Afghanistan. In  
8 seven months, we lost 20 men, suffered nearly two dozen  
9 amputations, and took over 150 casualties.

10          The names I just read, however, were not among those  
11 grim statistics. No. The names I just read are the names  
12 of the men we have lost in the last four years; names of the  
13 men we have lost to suicide while pursuing our peace.

14          That last name, Clay Hunt, belonged to my dear friend  
15 and sniper partner. Clay was a good man, a great Marine,  
16 and an incredible humanitarian. Clay helped me start an  
17 organization called Team Rubicon, a nonprofit which using  
18 the skills and experiences of returning combat veterans for  
19 continued service following natural disasters.

20          My cofounder and I launched Team Rubicon after the  
21 Haiti earthquake in 2010. We arrived only a few days after  
22 the devastating quakes struck, provided medical triage in  
23 the hardest hit areas of Port au Prince; essentially using  
24 the principles of Counter-Insurgency warfare to mitigate  
25 risk, move quickly, gain the trust of an unstable populace,

1 and render critical aid.

2       It was in Clay's suicide, however, that we realized a  
3 critical truth: Team Rubicon is more than a high-speed  
4 disaster response organization. Rather, it is a veteran  
5 service organization that is using natural disasters as an  
6 opportunity for veterans to continue their service and  
7 regain what they have lost since leaving the military.

8       Ladies and gentlemen, many will come that jobs or  
9 education or access to health care is what will keep our  
10 Nation's warriors from killing themselves here at home.

11       But as a simple Marine sergeant, I am going to argue  
12 that it is much simpler. You see, returning from a decade  
13 long war that has suffered from ambiguous political  
14 leadership, an unclear mission, and a disengaged and  
15 disinterested public takes a heavy mental and emotional toll  
16 on servicemen and women.

17       Picture for a moment an 18 year old boy from Omaha,  
18 Nebraska. That 18 year old boy graduates high school and  
19 joins the Army. The Army sends him to boot camp and gives  
20 him a rifle, and later he deploys to Iraq and is promoted to  
21 the rank of Sergeant.

22       This young man spends twelve months and every day he  
23 leads his men outside the wire to pacify a countryside and  
24 protect his comrades from insurgent attacks. He has  
25 purpose. Every night, back inside the wire, he checks on

1 his men, ensuring that they have what they need. They laugh  
2 together, they cry together. He has a community.

3 Twelve months later his unit returns home. The young  
4 man walks through the airport in his uniform and is slapped  
5 on the back and thanked from all around. He has an  
6 identity. A few short months later the man leaves the Army  
7 and returns home to Omaha, Nebraska. He gets a job and  
8 reconnects with old high school friends.

9 Soon, however, he discovers a serious void. Things are  
10 not the same. No job can replace the purpose he once felt.  
11 Distant high school friends simply cannot understand or  
12 replace the community he has left behind. And no mechanics  
13 overalls or pinstripe suit will ever give him the identity  
14 he once felt while proudly wearing the uniform of his  
15 beloved Nation.

16 He is not whole; and now left to his own devices, he  
17 questions his war because everyone around him questions it.  
18 He now finds himself trying to justify the lives lost, the  
19 lives taken, and the moral code that war inevitably  
20 compromises. For some this is the most difficult part  
21 because the mission may no longer feel noble and the threat  
22 no longer imminent.

23 We at Team Rubicon believe that the foundation to a  
24 healthy transition lays in those three simple concepts:  
25 Purpose, Community, and Identity. By providing veterans

1 with a new, noble mission, helping those afflicted by  
2 disasters, veterans not only help their neighbors, they help  
3 themselves.

4 Through disaster response, our veterans find a new  
5 method of employing the skills that they learned for war.  
6 Combat medics treat young children. Combat engineers build  
7 refugee camps, and squad leaders bring order to ravage  
8 communities.

9 They raise their right hand and let their neighbors  
10 know that when disasters strike, they will once again lace  
11 up their boots and answer the call. They look around  
12 themselves and discover a new band of brothers. Men and  
13 women with a similar ethos and desire for community.

14 Lastly, they wear our T-shirt with pride, a pride of  
15 belonging to something bigger than themselves. If done  
16 right, we can make them feel whole again.

17 Earlier, I mentioned community and community can not be  
18 undervalued. Today's service members come together from  
19 communities all across the country and the form tightknit  
20 units. But when they leave the military, they go back to  
21 their hometowns, losing that connection, that brotherhood  
22 that they had when they were in the service.

23 To help build a 21st century veteran community, I have  
24 also cofounded a technology company called POS REP or  
25 Position Report. POS REP was also inspired by Clay Hunt,

1 when, at his funeral, I discovered that there were three  
2 Marines who lived within 10 miles of him in Houston, Texas  
3 that we had served with in Iraq. Clay had, in fact, not  
4 been alone.

5 Frustrated with the VA and the DOD's inability to  
6 connect veterans with one another after they leave the  
7 service, we set out to solve the problem using the most  
8 ubiquitous tool on the planet, our smartphones.

9 Using the GPS capability of smartphones, we have  
10 created an application exclusively for military veterans.  
11 It connects veterans not only with the veterans they already  
12 know, but more importantly it helps them discover and  
13 communicate with the veterans all around them.

14 It also serves as a unifying platform for veteran  
15 service organizations, helping numerous nonprofits reach  
16 veterans in order to provide critical transition services.  
17 In later versions, we hope to help veterans connect with VA  
18 services based on their proximity to those resources.

19 The app can serve as a hyper-local, veteran version of  
20 Foursquare. However, to do so, requires cooperation with  
21 the federal and state government, which has proven to be  
22 tremendously cumbersome for a young, underfunded startup  
23 like POS REP.

24 In closing, it is my humble opinion that at the root of  
25 this issue of transition lays three core tenets: purpose,

1 community, and identity. Team Rubicon is working to provide  
2 all three through a new, exciting mission; and POS REP is  
3 trying to create a new offline community through an  
4 innovative online discovery tool.

5 Thank you for your time.

6 [The prepared statement of Mr. Wood follows:]

1 Chairman Sanders. Thank you very much, Mr. Woods.

2 Andrew Wing is a Team Leader for the Vermont Veterans

3 Outreach Program. Andre.

1                   STATEMENT OF ANDRE WING, TEAM LEADER, VERMONT  
2                   VETERANS OUTREACH PROGRAM

3           Mr. Wing. Chairman Sanders and members of the  
4 Committee, thank you for your invitation to discuss the  
5 Vermont Veterans Outreach Program. I have been the Vermont  
6 Veterans Outreach Team Leader since April 2010. In that  
7 time, my team has conducted needs assessment surveys with  
8 over 4300 veterans to discuss their needs and the needs of  
9 their families.

10           The Vermont Veterans Outreach Program has evolved and  
11 expanded beyond its original 2007 mandate of helping only  
12 OIF/OEF veterans. We now also assist service members from  
13 other war-time conflicts.

14           One of the reasons the Vermont Veterans Outreach  
15 Program has been so successful is our grassroots, "sliding  
16 our feet under their kitchen tables" way of doing business.  
17 We are the ones going to the veterans' homes and working  
18 with them to find what they really need. The issues range  
19 from health care, emotional support, disability benefits,  
20 homelessness, employment, or financial assistance.

21           One of the most innovative components of our Veterans  
22 Outreach Program is the Veterans' Administration Medical  
23 Center liaison we established to help veterans navigate the  
24 VA system. Our liaison is located at the White River  
25 Junction Welcome Center which is the entry point into the VA



1 system for Vermont.

2 Our outreach specialist will often use this resource to  
3 establish a soft handoff to someone who understands how to  
4 navigate the VA system effectively. The liaison also works  
5 with many walk-ins which are typically active duty veterans  
6 who come on their own not realizing how overwhelming the  
7 process could be.

8 In addition, the liaison attends the VA Patient  
9 Centered Care Committee meeting which discusses ways to  
10 improve relationships with the veterans and how best to  
11 implement any changes recommended.

12 Having the liaison attend these meetings helps our  
13 Veterans Outreach team learn of new initiatives the VA is  
14 implementing, as well as improved communication between the  
15 specialists out in the field and the VA.

16 We have increased awareness of the Vermont Outreach  
17 Program working through one of our community partners,  
18 Vermont 211, and our own 24/7 phone service line. Calls  
19 will often come through these two services and allows us to  
20 act upon each situation in a very timely manner.

21 Our outreach specialists established relationships with  
22 our Vermont State Police as well to go out with them to make  
23 wellness calls to assess a situation with a veteran and call  
24 upon professional services as needed.

25 I have established a strong rapport with the local

1 OEF/OIF/OND Program Manager. This relationship has helped  
2 my team capture returning veterans that may have fallen  
3 through the cracks.

4 An example of this would be that I received a call from  
5 a mother in Florida that works for Cabot Cheese. Her son,  
6 an OIF veteran, was struggling in Florida with substance  
7 abuse and PTSD. She took the chance. She flew him to  
8 Vermont where my team picked him up at the airport, brought  
9 him to the Veteran Administration Medical Center in White  
10 River Junction, where he was enrolled in the six-week  
11 Intensive Outpatient Program. My team also helped with a  
12 disability claim issue. The veteran completed the program  
13 successfully and is now a contributing member of his  
14 community, now living in Colorado.

15 Without this kind of partnership from the program  
16 manager who facilitated care in Vermont, this veteran may  
17 not be here today. As a matter of fact, the mother told me  
18 that my team saved his life.

19 We are a very rural state that does not have any active  
20 duty military installations nor do we have an established  
21 public transportation infrastructure outside our largest  
22 county, which is Chittenden County. For that reason, our  
23 Outreach Specialists transports our veterans to the White  
24 River Junction VA or the CBOCs throughout Vermont for their  
25 first couple of visits.

1           While this windshield time reduces the time available  
2 to contact other veterans, my team members have noted that  
3 this drive time is, in reality, a short decompression period  
4 for the service member. Faced with the decision between  
5 helping a soldier right in front of them or those yet to be  
6 contacted, the Outreach Specialist always tends to the more  
7 immediate need.

8           The person-to-person time spent by our Outreach  
9 Specialists with each individual service member and/or their  
10 family is an extremely important component of the program.  
11 In the past many veterans would miss appointments or did not  
12 bother enrolling because they could not afford the travel or  
13 did not have transportation and thereby jeopardizing their  
14 health or access to benefits.

15           A critical piece of our success is our follow-up with  
16 the service members. Our outreach specialists often meet  
17 with CBOC counselors and the service members to go over the  
18 follow-up plan needed for the veteran. It might be to make  
19 sure that they show up for their follow up appointments with  
20 the VA or getting them linked with a community partner such  
21 as Veterans, Inc., for financial help, or with the  
22 Department of Labor or the employer support of the Guard and  
23 Reserve for employment issues.

24           The bottom line is we established a relationship with  
25 these veterans and their families. We have the resources.

1 We have the skills, and we have the tenacity needed to make  
2 sure our veterans, from all combat conflicts, get the  
3 services they deserve.

4 Our hope is to continue this work until every service  
5 member and their family that needs help, gets help.

6 Thank you for this opportunity to discuss Vermont's  
7 outreach program and I look forward to answering any  
8 questions you may have.

9 [The prepared statement of Mr. Wing follows:]

1 Chairman Sanders. You, Andre.

2 Kim Ruocco is the Director of the Suicide Postvention  
3 Program at the Tragedy Assistance Program for Survivors.

4 Kim, thanks so what are being with us.

1                   STATEMENT OF KIM RUOCCO, DIRECTOR, TRAGEDY  
2                   ASSISTANCE PROGRAM FOR SURVIVORS

3           Ms. Ruocco. Thank you for having me, Mr. Chairman. I  
4 am honored to present this testimony on behalf of the  
5 Tragedy Assistance Program for Survivors, also known as  
6 TAPS.

7           Last year, we sadly welcomed 931 people seeking help in  
8 coping with a suicide loss of a loved one who was in the  
9 military or had recently left the military and was  
10 transitioning back to the community.

11           That is at least two people per day seeking help in  
12 coping with a suicide, and these military families comprise  
13 at least 19 percent of our current caseload. These numbers  
14 are actually a lot higher because once we get them into our  
15 caseload we realized that they came in not admitting that it  
16 was a suicide or had a different kind of cause of death  
17 listed.

18           We have built a supportive, comprehensive community of  
19 care at TAPS for these families with more than 3000 family  
20 members grieving a death by suicide in our data bank as of  
21 today.

22           Our survivors receive multidimensional services  
23 including connection to trauma support, emotional support  
24 and risk assessment and reduction among the survivors.

25           My name is Kim Ruocco, and I am also the surviving

1 widow of a Marine major John Ruocco, who died by suicide in  
2 2005. He was preparing for his second combat tour to  
3 Iraq. He died soon after his return from his first one.

4 I am the Director of Suicide Postvention Programs and  
5 survivor care at suicide support at TAPS and a clinical  
6 social worker.

7 I am speaking today about the challenges facing our  
8 returning veterans in getting quality mental health care. I  
9 have submitted my written testimony that presents many cases  
10 with family members that they have shared information around  
11 this issue. They have come to us in seeking supporting in  
12 coping with the suicide of a recent veteran. It is our hope  
13 that sharing this information services for veterans can be  
14 improved and lives can be saved the.

15 Many common themes emerged while talking with survivors  
16 grieving the death of a recent veteran of suicide, and one  
17 can almost paint a picture or roadmap of a veteran who dies  
18 by suicide.

19 After being discharged from the military, these  
20 veterans struggle in multiple areas of their lives. They  
21 usually are not discharged with the treatment plan or an  
22 appointment.

23 They attempt to go to college but have trouble  
24 accessing G.I. Bill benefits and find their disability  
25 benefits delayed or denied. They struggle to find

1 employment; and if they do get employment, they have  
2 concentration problems insomnia, anxiety, and other issues  
3 that prevent them from keeping that job.

4 Physical injuries complicate the situation further.  
5 The stress of all of this begins to adversely affect their  
6 relationships, especially those significant relationships.

7 What I have gathered from my families is that these  
8 service members can become barriers to their own care  
9 because of issues. People who are not in the right state of  
10 mind cannot stand in line or in crowded waiting rooms to  
11 complete complicated paperwork or wait two months for an  
12 appointment or tolerate staff turnovers in counselors who  
13 are not staying or who are frequently changing.

14 Sadly, the information we gather at TAPS from survivors  
15 always ends with a tragic ending but it does not have to be  
16 that way. Suicide is not inevitable. There are many good  
17 programs addressing veterans mental health care at the VA  
18 and we have seen treatment work among veterans if they can  
19 get into the system and really get the kind of treatment  
20 plan and care that they need.

21 What we really need is to focus on how we can reduce or  
22 eliminate the barriers to getting into that treatment and  
23 getting it to be comprehensive. It takes a warrior to ask  
24 for help is the slogan used at the VA but few know what help  
25 can look like. They hear the word seek treatment, seek help



1 but stigma prevents them from help seeking. Veterans do not  
2 know or believe initially that treatment can work.

3 They do not really know what treatment is. They need  
4 to be educated about how mental health care treatment can  
5 work. It is vitally needed for this education.

6 Many of these veterans delay seeking care because of  
7 the stigma about mental health care; and when they do  
8 finally go, they are so sick that they can barely function  
9 and need immediate care which is not often available.

10 We need a campaign to get these veterans into care  
11 earlier before they are in crisis and demonstrate what help  
12 looks like and show them that treatment can work.

13 For those who are in crisis, a fast lane screening  
14 effort for mental health needs would help them get past  
15 these paperwork hurdles and get those in need to urgent care  
16 into care more quickly.

17 Peer support can play a vital role in helping veterans  
18 access their benefits and support that in between  
19 appointments at the VA. Improving connections between the  
20 VA and nongovernmental agencies could help the VA more fully  
21 integrate care-based support programs into these programs.  
22 These improvements and care-based support could help save  
23 lives.

24 We have the following recommendations based on the  
25 information that we have gathered.

1           Number one, provide more funding for peer-based  
2 programs to assist veterans through organizations such as  
3 Vets4Warriors and VA Vet Centers.

4           Number two, assign peer advocates at first contact to  
5 navigate system, support the veteran and connect with  
6 support systems.

7           Number three, decrease the amount of paperwork and red  
8 tape required before first appointments; and finally, create  
9 public awareness campaigns to describe what mental health  
10 treatment is and emphasize that treatment can work and  
11 highlight the rewards of working with veterans in that it is  
12 also serving your country to help a vet.

13           Thank you very much.

14           [The prepared statement of Ms. Ruocco follows:]

1           Chairman Sanders. Ms. Ruocco, thank you very much for  
2 your testimony.

3           Kenny Allred is a retired U.S. Army Lieutenant Colonel  
4 and Chair of the Veterans and Military Council at the  
5 National Alliance on Mental Illness.

6           Thank you very much for being with us.

1           STATEMENT OF KENNY ALLRED, LTC, USA [RET.], CHAIR,  
2           VETERANS AND MILITARY COUNCIL, NATIONAL ALLIANCE  
3           ON MENTAL ILLNESS

4           Colonel Allred. Chairman Sanders, Ranking Member Burr,  
5 and distinguished members of the Committee, NAMI, The  
6 National Alliance on Mental Illness, is grateful for the  
7 opportunity to share our views and recommendations regarding  
8 the VA mental health care ensuring timely access to high-  
9 quality care.

10          As my full statement is part of the record, I offer  
11 this summary. NAMI applauds the Committee's continued  
12 dedication in addressing veterans' mental health care issues  
13 and looks forward to working closely with the Committee.

14          NAMI is the largest grassroots mental health  
15 organization in the Nation dedicated to building better  
16 lives for the millions of Americans, including warriors,  
17 veterans, and their families, affected by mental illness. I  
18 am proud to lead the NAMI Veterans and Military Council.

19          I am a retired U.S. Army officer with service from 1970  
20 to 1990 as an Army airborne Ranger infantry officer, Army  
21 aviator, and military intelligence battalion commander of a  
22 mixed gender unit.

23          I am a member of the American Legion, Disabled American  
24 Veterans, Military Officers Association of America, and  
25 AMVETS; and I have use the VA health care system for 23

1 years.

2 I offer the following key points. It is critical that  
3 our scarce resources have full and transparent  
4 accountability. We fully support VA adoption of the  
5 recommendations in the fiscal year 2014 Independent Budget  
6 while keeping stakeholders fully informed.

7 NAMI also urges increased funding for research to keep  
8 pace with other areas of VA spending particularly with  
9 respect to stigma reduction, readjustment, prevention, and  
10 treatment of acute posttraumatic stress and substance abuse  
11 and increased funding and accountability for evidence-based  
12 treatment programs.

13 Veteran unemployment is higher than civilian  
14 unemployment and is especially high among our younger  
15 veterans. For our National Guard and Reserve, many of them  
16 in remote and rural areas, military service often is their  
17 only employment and many are not eligible for VA benefits  
18 and health care. NAMI supports hiring preferences for all  
19 who have served.

20 NAMI believes that the key to reducing stigma and  
21 strengthening suicide prevention is a change in our  
22 approach. It is absolutely unacceptable that veteran  
23 suicides have grown from 18 to 22 a day in the last 10  
24 years.

25 In 2012, suicide deaths among soldiers, many of whom

1 who had never deployed, were higher than combat deaths. We  
2 strongly support parity, accountability, collaboration, and  
3 action to end the stigma of seeking mental health treatment.

4 NAMI also believes that award of the Purple Heart for  
5 all combat-induced wounds will encourage veterans to seek  
6 treatment for mental wounds and reduce stigma and suicide.

7 Leaders at all levels must be held accountable on  
8 written performance evaluations for eliminating stigma,  
9 hazing, bullying, and suicide. VA providers in all health  
10 disciplines must proactively encourage veterans to seek  
11 mental health treatment.

12 Collaboration to end the stigma of seeking help for  
13 invisible wounds of military service, including sexual  
14 trauma, is essential. The NAMI VHA memorandum of  
15 understanding for training at VHA facilities should be  
16 expanded.

17 Finally, action is needed to energize those throughout  
18 the VA system to improve and encourage mental health and  
19 expedite claims processing. Technology to consolidate  
20 appointments and reduce travel expense and risks, to deliver  
21 counseling via distance means, increase the community  
22 providers to create a hometown stake in veteran recovery,  
23 and build a sense of ownership for the total cost of  
24 military service, diagnose veterans within 14 days of their  
25 mental health complaints and approve compensation and

1 pension claims for veterans with a diagnosed mental illness  
2 within 30 days, expand outreach to underserved populations  
3 including women, student veterans, older veterans, and other  
4 diverse populations.

5 Additional recommendations are in my written statement.

6 Mr. Chairman, in summary, barriers to veteran mental  
7 health treatment can be eliminated and recovery is possible.  
8 We must end the epidemic of veterans suicide that is now at  
9 the horrific rate of almost one in each hour.

10 The long-term cost of unmet veterans' mental health  
11 needs will be significant especially if the government does  
12 not act now.

13 Thank you for this opportunity to offer National  
14 Alliance on Mental Illness views to the Committee. We look  
15 forward to working with you to improve the lives of all  
16 veterans and their families living with mental illness.

17 [The prepared statement of Colonel Allred follows:]

1 Chairman Sanders. Colonel Allred, thank you very much  
2 for your testimony.

3 Dr. Barbara Van Dahlen is the Founder and President of  
4 Give an Hour. Dr. Van Dahlen, thank you so much for being  
5 with us.



1                   STATEMENT OF BARBARA VAN DAHLEN, PHD, FOUNDER AND  
2                   PRESIDENT, GIVE AN HOUR

3           Ms. Van Dahlen. Chairman Sanders, Ranking Member Burr,  
4 and Members of the Committee, thank you for this opportunity  
5 to provide testimony.

6           As a clinical psychologist who has spent the last eight  
7 years of my career devoted to this cause and as the daughter  
8 of a World War II veteran, I am honored to appear before  
9 this Committee, and I am proud to offer my assistance to  
10 those who serve.

11           The Department of Veterans' Affairs remains the  
12 principal organization in our Nation's effort to ensure that  
13 all who wore the uniform receive the mental health care they  
14 need. Clearly, the VA has worked hard to keep up with the  
15 changing landscape and the growing demands over the last 11  
16 years of war.

17           And, as we have heard, the VA has increased the number  
18 of mental health professionals providing services. It has  
19 increased the number of Vet Centers across the country, and  
20 it has added additional mobile vet centers in its efforts to  
21 serve our rural communities.

22           Further, the VA has expanded its call centers and  
23 launched the Veterans Crisis Line. Indeed, my organization,  
24 Give an Hour, is pleased that we now have a memorandum of  
25 agreement with the VA in coordination with the Veteran's

1 Crisis Line.

2 Finally, the VA has become a National leader in  
3 integrating mental health care into primary care settings.  
4 But as many of us who come before this Committee are fond of  
5 saying, no organization, agency, or department can provide  
6 all of the education, support, and mental health treatment  
7 that every veteran and his or her family needs.

8 It is actually more helpful to those who serve and  
9 their families to see numerous endeavors coordinated on  
10 their behalf so that they understand that our country--not  
11 just our government--supports them and is committed to their  
12 health and well-being.

13 Give an Hour is but one example of a community-based  
14 effort designed to complement the important work of the VA.  
15 Give an Hour providers provide free mental health care and  
16 support to service members, veterans, and their families in  
17 communities across the country.

18 We have nearly 6,800 providers who have collectively  
19 given over 82,000 hours of care. This translates into over  
20 \$8.2 million worth of mental health care. If every one of  
21 our providers was utilized on a weekly basis, we could  
22 provide over \$36 million of mental health care each year.  
23 And Gave an Hour is able to do this all at a cost of about  
24 \$17 an hour.

25 We are honored to do our part but we are eager to do

1 more. While we have been assured that sequestration will  
2 not directly affect VA programs, the impact across  
3 government agencies will certainly affect veterans.

4 So, we must think collaboratively, creatively, and  
5 collectively about how best to knit together the array of  
6 resources and services that every community has to offer.

7 Although progress has been made, we have yet to develop  
8 an effective strategy for consistently delivering  
9 coordinated care in communities where veterans and their  
10 families live and work.

11 To move toward our goal of ensuring timely access to  
12 high quality care, it is important to consider several  
13 important points. One size does not fit all with respect to  
14 support and treatment for our veterans nor is there a  
15 specific progression of care and intervention that is  
16 appropriate for every individual in need.

17 For example, some veterans want, need, and will benefit  
18 from traditional psychological treatment that can be  
19 delivered by the VA or by a community provider like those  
20 who volunteer with Give an Hour.

21 In contrast, other veterans are not yet willing or able  
22 to accept traditional care even though they are suffering.  
23 These veterans might respond more favorably to alternative  
24 opportunities and approaches that are available in their  
25 communities. And perhaps an alternative approach is all a

1 veteran needs to move forward in life.

2 Or perhaps an alternative form of care might lead to a  
3 willingness to seek more traditional treatment for the  
4 issues that come home from war.

5 There are successful models currently being implemented  
6 across the country to facilitate the coordination and  
7 collaboration of community efforts.

8 Give an Hour's work in North Carolina and in Virginia  
9 regularly brings community organizations together to assess  
10 gaps and develop solutions.

11 The Community Blueprint, an initiative now with the  
12 organization Points of Light, has launched efforts in 42  
13 communities. The focus of this initiative is to identify  
14 and coordinate local efforts and to provide opportunities  
15 and support for our military and veteran community.

16 Got Your 6, a campaign created by Service Nation, is  
17 bringing the entertainment industry together with over two  
18 dozen respected nonprofits. TAPS, Team Rubicon, Give an  
19 Hour, and others are part of that effort.

20 These nonprofit organizations work together to further  
21 the missions of each organization and to improve the  
22 reintegration of veterans into our communities.

23 The VA has participated locally and nationally in  
24 discussions and efforts associated with the two initiatives  
25 I just talked about. Give an Hour has seen the positive

1 impact the coordination with VA can have in our work in  
2 Fayetteville and in other communities, but we can and must  
3 create a more systematic process to knit efforts together if  
4 we are to ensure that all who are in need receive the proper  
5 care that they deserve.

6       When I first developed the concept for Give an Hour, it  
7 was with the perhaps idealistic notion that I would build a  
8 network of mental health professionals who were prepared to  
9 serve and I would give this resource to the VA and to DOD.

10       Although we have successfully built the network, giving  
11 this service to these agencies has proven to be very  
12 challenging and Give an Hour is but one of many  
13 organizations that has much to offer veterans and their  
14 families.

15       So, how do we get there? The VA has tremendous  
16 potential to function both as a catalyst and a convener to  
17 engage and encourage national nonprofits and local efforts  
18 in the service of our veterans.

19       The VA can identify without necessarily endorsing  
20 organizations doing important work to support those who  
21 serve. It can bring these organizations together here in  
22 Washington and in communities wherever there are VA  
23 facilities to explore needs and develop specific strategies  
24 that result in actions and outcomes.

25       And, if there are policies and regulations that prevent

1 the VA from functioning in this manner, then it is time to  
2 review and adjust these policies. We can no longer be  
3 hampered by restrictions that prevent us from leveraging all  
4 of the resources and expertise available in our offices and  
5 in our communities.

6       There is no doubt the greater coordination and  
7 collaboration will improve well-being and save lives. There  
8 is no doubt that we have the resources needed to attend to  
9 those in need. The only doubt is whether we have the will  
10 and the determination to meet the challenge together.

11       Thank you so much.

12       [The prepared statement of Ms. Van Dahlen follows:]

1 Chairman Sanders. Thank you very much Dr. Van Dahlen.

2 If there is no objection, Senator Murray, the former  
3 chair who is now Chairman of the Budget Committee, and she  
4 has to run in a few minutes, and I would like her to be able  
5 to say a few words.

6 Senator Murray.

7 OPENING STATEMENT OF SENATOR MURRAY

8 Senator Murray. Mr. Chairman, thank you very much and  
9 I just want to be sure, I know you have another panel, I  
10 just wanted to thank you for having this hearing.

11 I really appreciate the focus on providing timely  
12 access to health care. It is so important for our veterans,  
13 for our service members, and for their families.

14 And, I wanted to thank the panelists as well for  
15 coming. I know it often takes a lot of courage to share  
16 personal stories but your insight is critically important.

17 It is so clear that VA and Congress have made some  
18 important strides towards addressing the invisible wounds of  
19 war but we have a lot more to do. VA's recent report on  
20 suicides among the Nation's veterans is really troubling and  
21 I was really sad to note that my home State of Washington  
22 has a very high percentage of known veteran suicides.

23 So, over the coming year, VA has its work cut out for  
24 it. We have to implement the Mental Health Care ACCESS Act.  
25 We need to meet the goal of hiring 1600 new mental health

1 care professionals. We have got to get these wait times  
2 down as we just heard and we need to partner with our  
3 community providers.

4 But the Army and the DOD have their work cut out for  
5 them as well. They have got to reform the process and  
6 diagnose mental health care conditions accurately. We have  
7 got to address the issue of this integrated electronic  
8 health care records that plagues us and we have to end the  
9 unacceptably high rate of military sexual trauma.

10 So, Mr. Chairman, I want to thank you for really  
11 focusing on this and I want to thank everyone who is working  
12 on this and giving my support to continue to do that.

13 Thank you.

14 Chairman Sanders. Thank you for much, Senator Murray.

15 As I think Senator Tester indicated earlier, if we knew  
16 the magical answer to mental illness, this country and this  
17 world would have solved this problem a long time ago. There  
18 is no easy answer but what I am hearing from all of you--and  
19 I appreciate all of your testimonies--is that in a sense we  
20 have got to think outside the box, that we have to  
21 understand that something as simple as an unpleasant person  
22 at a desk or a wait for two hours or a missed appointment  
23 can be life and death with somebody who is struggling to  
24 stay alive, keep themselves together. When you are healthy,  
25 oh, God, it is an hour wait, who cares. But that is the



1 reality for people who are struggling.

2 I think all of you have indicated that peer-supported  
3 efforts of veterans talking to veterans is enormously  
4 important, that occasionally we have to go outside of the  
5 box. I think one of you said not everyone is alike and  
6 different individuals will respond to different types of  
7 approaches.

8 So, let me just start off with you, Dr. Van Dahlen. In  
9 terms of how the VA which, as we all know, is a huge  
10 bureaucracy--there are no ifs, buts about that--how do we  
11 enable them to become more flexible, to reach out to define  
12 community-based groups, to peer support groups that are out  
13 there, how do we do that?

14 Ms. Van Dahlen. Thank you. What we find in  
15 communities is--and I know this from my work with several of  
16 my colleagues at the VA--the desire often in the individual  
17 is there to work in a collaborative way but they are unclear  
18 whether they are allowed to.

19 And so, one of the things that I would like to suggest  
20 is that we literally work on what are the messages at each  
21 of the local, every VA, whether it is a hospital center,  
22 whether it is a vets center, they will know and have access  
23 to the community.

24 And so, what we should do--and I think it would be  
25 pretty easy to do--is determined what gets in the way of

1 having regular, as we have done in the community and others  
2 have done, gatherings where the VA serves as the convener  
3 and the catalyst, what stops that from happening. So that  
4 people begin to talk to each other. They know then that if  
5 my organization cannot serve that need TAPS can do it or  
6 NAMI can do it.

7 That is what needs to happen.

8 Chairman Sanders. Let me ask this. One of the  
9 cultural issues that we are struggling with, the military is  
10 struggling with, the VA, is the culture of the stigma that I  
11 think Colonel Allred used. Am I a real man if I have an  
12 emotional mental problem?

13 We understand if I lost an arm or a leg, I would go and  
14 get treatment. How do we deal with the culture that says  
15 from a military perspective, ah, there is something not  
16 quite manly about you if you have PTSD or you have TBI, how  
17 do we deal with that?

18 Mr. Wood, do you want to respond to that?

19 Mr. Wood. I think it is very challenging. It is not a  
20 problem that we are going to solve overnight. As a Marine  
21 sniper, I was a part of one of the more elite units in the  
22 military and certainly one that carries that stigma very  
23 heavily.

24 We do not often go to seek counseling. If you do go to  
25 seek counseling like Clay actually did after being wounded

1 in Iraq before being redeployed to Afghanistan, you are  
2 often seen as a weaker link; and that is a stigma that we  
3 have to fight absolutely.

4 I myself have gone to seek mental health counseling  
5 since getting out of the military. I have worked with the  
6 VA and their "make the connection.net" initiative to provide  
7 a video testimonial to that.

8 I think what it does though require regular convenings,  
9 as Dr. Van Dahlen mentioned, where veterans can get  
10 together. You know, we need to get veterans together in  
11 their hometowns. We need to get Marines together with  
12 soldiers, together with airmen, together with sailors in  
13 Omaha, Nebraska, in Davenport, Iowa, in Oakland, California  
14 where they can talk and share with one another their  
15 experiences after transitioning out of the military.

16 Chairman Sanders. Okay. Thank you.

17 Andre, if you could--in Vermont we are a very, very  
18 rural State. We sent a lot of National Guard people to Iraq  
19 and Afghanistan--tell me about the peer-to-peer effort.

20 Is it important that veterans, just as Mr. Wood was  
21 saying, that veterans themselves who have been through that  
22 experience reach out to other veterans and how do we do  
23 that?

24 Mr. Wing. Thank you, Senator. As you know, we have 10  
25 folks on my team. We are all combat veterans. So, we all

1 had struggles with reintegration issues. We all had  
2 struggles, you know, transitioning back to civilian life.

3 I think in our State with a National Guard, I do not  
4 think it is as severe, the stigma, as it is maybe on an  
5 active duty base only because, you know, I hear at this  
6 panel that we talked about community partnerships and we  
7 have really forged those ahead in the State of Vermont with  
8 different initiatives that we stated.

9 We have a Director of Psychological Help that works  
10 directly for the National Guard on the Air side and the Army  
11 side. That stigma, I think, is more so on the military  
12 side; but as far as peer-to-peer goes, as you know, we go  
13 out or we meet the folks.

14 Chairman Sanders. You knock on doors.

15 Mr. Wing. We knock on doors; and as I said, we have  
16 our feet underneath the kitchen table. I know that the  
17 President has got a new initiative of 800 peer support folks  
18 going on out there. But I think you heard this. The common  
19 denominator there is the peer-to-peer. It is very, very  
20 important because we can talk.

21 The other thing too that is important with the  
22 community is we have the military culture. So, I can go  
23 into AHS with a field directors and tell them, hey, this is  
24 how you need to maybe approach some of these veterans, as an  
25 example.

1 Chairman Sanders. Thanks very much.

2 Senator Burr.

3 Senator Burr. Mr. Chairman, thank you.

4 What you guys have provided are great suggestions,  
5 directions for us to turn; and I want to thank you for doing  
6 that. It is important to the Committee. It is as important  
7 to the Veterans' Administration and I think they have heard  
8 everything that you said. It will stimulate additional  
9 questions on my part that I am not prepared to ask today.

10 So, I would ask you, Mr. Chairman, on behalf of all of  
11 us if unanimous consent that we would be allowed to follow  
12 up with questions with this panel.

13 Chairman Sanders. Of course, without objection.

14 [The questions follow:]

15 / COMMITTEE INSERT

1           Senator Burr. For the sake of time, I am going to turn  
2 to Barbara for just a second. You mentioned the community  
3 blueprint specifically in Fayetteville. Can you share in a  
4 little greater detail how that effort improved outcomes?

5           Ms. Van Dahlen. So, there are lots of ways. For  
6 example, when we first started that work, and that work is a  
7 very action-oriented plan to bring groups together, identify  
8 specific gaps in services including bringing the VA in,  
9 bringing in Fort Bragg, and it took us quite a while to get  
10 all the stakeholders to come regularly but now it is  
11 happening.

12           One of the things that we recognize and one of the  
13 things I want to highlight about the peer-to-peer and  
14 availability of mental health care, one of the things that  
15 we identified was that in that community the behavioral  
16 health providers did not know each other, were not talking  
17 to each other, and there was not an easy access from the  
18 base to identify those who were in the end and which  
19 providers had cultural training.

20           So, through that effort, we have now created an ongoing  
21 dialog so that the base knows. The VA knows what the  
22 resources are, more families are being served whether it is  
23 because of they know each other, whether it is because they  
24 are developing specific plans.

25           One of the other things that we identified in

1 Fayetteville is that there are not enough behavioral health  
2 care providers there. It is believe there will not be  
3 enough to meet the need.

4 Now, before we got there, there was a lot of okay,  
5 well, I do not know what we are going to do, try to recruit  
6 them which is not going to happen.

7 What we need to do is look at how do we leverage the  
8 people in the communities who have mental health knowledge  
9 and expertise to give that to peer-based efforts like we do  
10 with TAPS, like we are building with Team Rubicon, how can  
11 we train teachers to understand the signs better, how can we  
12 reach out to first responders, primary care physicians.

13 So, if we have these models, and there are many, where  
14 the community is bringing together and developing specific  
15 programs, that is what we have seen in Fayetteville over and  
16 over again.

17 Or a family at the end of the weekend that contacted us  
18 because everybody else said we do not have resources. We  
19 were able, because of the network, to find a home for this  
20 family that was homeless with three young kids and then get  
21 them long-term care.

22 So, many examples, and it is all about bringing the  
23 right folks together and then having regular ongoing  
24 conversations, not a one off, not a one time and then  
25 everybody goes home and continues to do what they have done.

1 Senator Burr. Thank you.

2 Thank you, Mr. Chairman.

3 Chairman Sanders. Thank you, Senator Burr.

4 Senator Tester.

5 Senator Tester. Thank you, Mr. Chairman.

6 My staff has got some questions but you guys testimony  
7 has invoked even more so I am going with my gut.

8 Dr. Van Dahlen, you talked about--and I do not want to  
9 put words in your mouth and I hope you are right--that there  
10 are enough resources out there and you also said with the  
11 previous question that you wanted to make sure that VA  
12 allows those folks to be a part of the mix if they want to  
13 be a part of the mix. And, I know you probably do not know  
14 the whole country from Arkansas, is that right?

15 Ms. Van Dahlen. No.

16 Senator Tester. But the question is that, I mean, do  
17 you really feel that way, because I think that is really a  
18 good sign if you think there are resources out there that we  
19 can use, then we have to talk to the VA about how we can  
20 best help them integrate in the places where they have vet  
21 centers where the peer-to-peer stuff goes on. You can also  
22 insert somebody who actually knows the problems from a  
23 clinical standpoint.

24 Ms. Van Dahlen. I think there is a tremendous number  
25 of resources in communities that are not being tapped, they



1 are not being coordinated, and without the coordination,  
2 they are not being fully utilized.

3 Just looking again at our organization, we have got  
4 7000 people. They are not being used. All of them are not  
5 being used. Would they step up and give more in their  
6 communities if they were being asked? Absolutely. That is  
7 what they are therefore.

8 When we work with TAPS and we coordinate our efforts,  
9 it is a value add. We know how to reach them, et cetera.  
10 So yes, I believe there is tremendous opportunity that we  
11 have not yet tapped.

12 Senator Tester. That is good news and we will probably  
13 be talking to Dr. Petzel about that same thing about ways we  
14 can get VA involved in this.

15 Lieutenant Colonel Allred, first of all, I want to say  
16 I have a tremendous amount of respect for your organization.  
17 You guys do some incredible work in my State of Montana, and  
18 I want to thank you for that.

19 You mentioned something in your testimony that I heard  
20 before in that the rate of suicide amongst noncombat is  
21 higher than combat vets. Are you guys aware of why that  
22 might be? Is there a reason for that?

23 Colonel Allred. Well, I am not a clinician, Senator.  
24 So, I cannot give you a clinical answer on that, but my  
25 understanding is that the veterans face a lot of the same

1 stresses that civilians do and it sometimes starts with the  
2 unemployment, the financial issues, the family issues and  
3 the hopelessness.

4 The National Alliance on Mental Illness has programs if  
5 we can be brought together.

6 Senator Tester. Okay. Well, like I say, I appreciate  
7 your work.

8 This goes to anybody who wants to answer this. There  
9 are a lot of investments being made by the VA. Have you  
10 guys been able to identify some of the smarter investments  
11 that we have made through them?

12 Any of you can answer. You are nodding your head,  
13 Doctor.

14 Ms. Van Dahlen. One wonderful program that the VA has  
15 developed is the SSVF programs, Support Services for  
16 Veterans Families, but those programs, it is my  
17 understanding, do not --because we have not been able to  
18 work with that program because mental health is not a piece  
19 of that.

20 And so, that is a really wonderful program. There is a  
21 lot going on in New York State, for example, where  
22 communities are coming together, organizations are fitting  
23 together, applying for that funding, receiving that funding.  
24 But mental health is not a piece.

25 So, I would say that is a great example of what is

1 working well and there are many others. But I would like to  
2 expand that to include also mental health care as part of  
3 that package because then it would bring a lot more of those  
4 programs into that combined effort but that is a great  
5 program, SSVF.

6 Ms. Ruocco. The veterans crisis line has also been an  
7 incredible asset for our veterans who are in crisis to have  
8 an immediate place to call and get help and get hooked up  
9 with care if they are in crisis.

10 And offshoot of that, the Vets4Warriors who are a peer-  
11 to-peer support call line. They are answered by a peer  
12 24/7, and I could see a real value in increasing those kinds  
13 of portals where veterans call, talk to another veteran, and  
14 get families involved in being able to call those numbers  
15 too and say this is what I am seeing in my veteran, what am  
16 I seeing, what do I do with it, what will happen when I take  
17 him to treatment, because there is a real lack of education  
18 around what treatment looks like and that you can get  
19 better.

20 And so, more portals like that, like the NVCL and  
21 Vets4Warriors I think is incredibly valuable and I think it  
22 is working well.

23 Senator Tester. I just want to thank you all for your  
24 testimony. I have like 15 pages of questions. We could do  
25 this all afternoon. I appreciate your levels of expertise

1 and your willingness to help. Thank you.

2 Thank you, Mr. Chairman.

3 Chairman Sanders. Thank you, Senator Tester.

4 Senator Johanns.

5 Senator Johanns. Thank you, Mr. Chairman, and let me

6 say to all of you, thanks for being here. Tremendous

7 insight is gained from just listening to you.

8 Let me start with Mr. Wood. You said something that I

9 must admit gave me a different perspective of suicide and

10 what veterans are going through. At the risk of

11 oversimplifying your message, I found it very interesting

12 that you were saying, you know, a veteran comes home. They

13 are out of the service. They put in the uniform away. The

14 community that they have known, lived with, trusted, prayed

15 with, has pride with disappears.

16 Now all of a sudden, this life experience is behind

17 them and the adjustment to that for anybody would be very,

18 very difficult.

19 Tell me a little bit more about that. Are you sensing

20 as you work with veterans that it is the break in that tie

21 that is maybe a first step or were problems develop that may

22 lead to suicide?

23 Mr. Wood. Absolutely. We see it all the time.

24 Veterans typically, you know, they enter active duty right

25 out of high school and they grow up in their formative years

1 in the military and they experience incredible experiences,  
2 both good and bad, during those formative years with a very  
3 close, cohesive unit of men and women.

4 It creates a certain resiliency in that veteran, in  
5 that service member while they are in. They are able to  
6 cope with extraordinary things.

7 When they come out, they are ripped out of that fabric.  
8 They are now a single thread instead of that tightly woven,  
9 you know, fabric and unit that they had while they were in.  
10 Part of that is that elimination of that purpose, that  
11 community, that sense of self that they had that they formed  
12 while they were in.

13 So, how is it that we can re-create that. I think the  
14 very first step is helping veterans identify one another in  
15 their hometowns so that they can re-create it through  
16 something else.

17 Obviously with Team Rubicon, we are trying to give them  
18 a new mission that can provide all three of those things;  
19 and with POS REP, we are trying to create, you know, an  
20 application for their iPhones, for the android devices, that  
21 helps them discover one another so that they have a tool  
22 that is not the VA, because the VA has got a horrible brand  
23 that a lot of veterans do not trust.

24 So, we need to supplement what the VA can provide which  
25 is first class mental health services and health services

1 with something else. And that something else is community  
2 and it has to come from outside the VA.

3 Senator Johanns. I would like to hear from you on this  
4 issue, Ms. Ruocco, this thought that once home that support  
5 group is not there; kind of the fabric that get things  
6 together all of a sudden is torn apart.

7 What is your sense of that? Is that part of what we  
8 are dealing with here?

9 Ms. Ruocco. It is a huge issue. We see veterans all  
10 the time trying to transition back into communities and  
11 having a lot of hope and a vision about what that is going  
12 to be like, that there is going to be able to be a job, that  
13 they are going to have people appreciating their service,  
14 that they are going to be able to use their military  
15 experience to find a job, and then that does not happen.

16 They have difficulty finding jobs. They have dramatic  
17 brain injuries and concussions and anxiety attacks and  
18 sleeplessness and addiction issues and self-medicating that  
19 all get in the way of that transition. And then, they  
20 cannot find somebody else to talk to about what they have  
21 been through.

22 We had an example of one of our veterans who was out in  
23 Wyoming in a very rural area. He went back. He started to  
24 find a job and he had severe posttraumatic stress disorder.  
25 Got a job for like nine dollars an hour but all of the chaos

1 within the job he could not deal with his PTS and ended up,  
2 you know, quitting his job, losing his job. But he wanted  
3 to hear support.

4 So, he started going to the American Legion every day  
5 and sitting on that bar stool trying to talk to other  
6 veterans so he could heal the moral injuries he had, the  
7 posttraumatic stress, the survivor guilt that he had. And,  
8 he actually ended up committing suicide on that bar stool at  
9 the American Legion without his needs being met.

10 So, we see a terrible self-destruction path there. We  
11 need to get them integrated into a community with good jobs,  
12 good care, and care support where they find some sense of  
13 purpose, a sense of meaning in their life, and they create a  
14 new Identity that is separate from the military that they  
15 are losing.

16 Senator Johanns. I am out of time. I am like Senator  
17 Tester I could go on and on. But the lightbulb that comes  
18 on for me here is this.

19 If what is lacking here is that community, that force  
20 that kind of pulls things together emotionally and mentally,  
21 and then the peer support, the, I do not know, the group  
22 counseling, those kinds of things seem to me to be a real  
23 path way forward here in terms of dealing with suicide.

24 I had kind of come into this hearing thinking that this  
25 was all about the trauma of war, and I am sure that is a

1 piece of it, and for some that might even be the dominant  
2 piece.

3 But you have given me a different insight that a major  
4 piece of this may be that the community they relied on,  
5 lived with, is not there anymore in the way of this support  
6 group. And, like I said, that turned on the lightbulb for  
7 me.

8 Thank you Mr. Chairman.

9 Chairman Sanders. Thank you Senator Johanns.

10 Senator Isakson.

11 Senator Isakson. I want to thank everybody for their  
12 testimony and for their service. But I want to follow up on  
13 what Senator Johanns said, because my lightbulb went off too  
14 particularly with the testimony of Mr. Wood talking about  
15 that sense of purpose.

16 My lightbulb went off because it makes sense. I  
17 understand. When you told the story about the guy leaving  
18 Omaha, Nebraska going to Afghanistan coming home and getting  
19 out of the service; and all of the sudden the structure he  
20 was in, the men he served with, the purpose that he had is  
21 all gone and it is hard to find.

22 I think that is a tremendous observation. You sought  
23 counseling you said yourself at the VA, is that correct?

24 Mr. Wood. I did attempt to seek counseling with the  
25 VA. I was completely underwhelmed with the care that I



1 received and I ended up pursuing counseling in the private  
2 sector.

3 Senator Isakson. You answered my question before I  
4 asked it, because I was going to ask you if you felt like  
5 the counselors there had an awareness of what the real  
6 problem was. But obviously, you do not think so.

7 Mr. Wood. The counselor that I spoke to was a combat  
8 veteran from Vietnam. A tremendous individual. However,  
9 after spending my first three sessions doing nothing but  
10 data entry with something that, through technology, probably  
11 could have taken about five minutes but instead took  
12 probably cumulatively five hours of my life, I was too  
13 frustrated to continue and sought private sector care.

14 Senator Isakson. Well, I have a question for you  
15 regarding Ms. Ruocco's testimony. She had two of her four  
16 major recommendations. One was at first contact assign a  
17 peer to help the veteran navigate through the system before  
18 they have their first counseling session, is that not right?  
19 That was observation number one what I think is terrific.

20 Observation number four that she had was cut out the  
21 paperwork that it takes to get from making the appointment  
22 to the appointment. From what I hear from you, both those,  
23 if adopted, would be a tremendous help for the Veterans'  
24 Administration and for the veteran.

25 Mr. Wood. Absolutely. And particularly number four.

1 There is no excuse in the age of Google and Facebook and  
2 Twitter to have three straight sessions of nothing but data  
3 entry. There is a simpler solution out there. We need to  
4 find it and we need to implement it sooner rather than  
5 later.

6 Senator Isakson. Is RES PRO operational, the app that  
7 you have developed, is it operational?

8 Mr. Wood. Yes. We launched live eight weeks ago, Mr.  
9 Senator.

10 Senator Isakson. What has been the response so far?

11 Mr. Wood. It has been absolutely tremendous. It is  
12 still in beta phase. We have got about 3000 users on the  
13 platform. Through the data that we have gathered and  
14 through the observations that we have made, we know it has  
15 already saved lives. We have seen connections happen in  
16 real life.

17 I could fire it up right now and we could find veterans  
18 around the DC area who are using it. We could connect with  
19 them. Veterans that I do not know myself personally but  
20 they are out there.

21 Senator Isakson. This generation of war fighter and  
22 soldier that we have is already connected when they get in  
23 the military and connectivity in the military is a key part  
24 of the organization.

25 So, you have a user-friendly group out there that just

1 needed your catalyst to really put them together if I am not  
2 mistaken.

3 Mr. Wood. They just need to find one another.

4 Senator Isakson. My age group is probably not as  
5 connected as that age group.

6 Mr. Wood. Well, the new generation of veterans, they  
7 do not use the American Legion and the VFW like they used  
8 to. Those are both tremendous organizations and they have a  
9 real role in the veteran space moving forward. Absolutely,  
10 they do.

11 But our generation of veterans, the post 911  
12 generation, we live in technology. It is a part of us. It  
13 is an extension of our body, and for us not to be leveraging  
14 technology to make these connections is foolish and it is  
15 not using the resources that we have available.

16 Senator Isakson. Well, in the interest of time, I will  
17 submit my other questions for the record but I just want to  
18 thank all five of you for your testimony. It has been very  
19 illuminating hearing for all of us.

20 [The questions of Senator Isakson follows:}

21 / COMMITTEE INSERT

1 Chairman Sanders. Thank you, Senator Isakson.

2 Senator Boozman.

3 Senator Boozman. Thank you, Mr. Chairman, and thank  
4 you for the hearing today which is so important, you and  
5 Senator Burr, especially having people that are on the front  
6 line.

7 You guys are out fighting the battle and we really do  
8 appreciate your service in so many different ways and  
9 affecting a very positive outcome for so many.

10 You know, this is such a, it is just an interesting,  
11 very difficult problem. You know, we talk about the stress  
12 of a war and yet many were not deployed and in situations  
13 that were stressful in the sense of a job but not stressful  
14 in the sense of combat.

15 We are having a lot of problems in the private sector  
16 just in society in general in the same way. We have the  
17 reintegration problems like you have experience, Mr. Wood,  
18 which again is so, you know, so common and you can see how  
19 that happens and yet a lot of these individuals are 50 years  
20 old. In fact, a pretty significant portion of these.

21 So, I guess really what I am wondering about is the  
22 root cause. You know, how can we identify and get to the  
23 point before they are actually on the phone, you know, with  
24 the suicide call.

25 I guess what I am wondering is what factor does marital

1 difficulties play, the financial problems? I used to VA a  
2 Ranking Member and Chairman of the Economic Opportunities.  
3 I always felt like if you could put people to work and get  
4 them where they could support their families and things like  
5 that, a lot of this, you know, would diminish.

6 But besides, you know, the suicide counseling you  
7 almost wonder about financial counseling, marriage  
8 counseling, you know, things like that again to the root  
9 cause.

10 The other thing I would like for you to comment on, I  
11 think in an effort to help people society today and used to  
12 be doing something in very difficult situations, I think we  
13 are over medicating people. And I would like for you to  
14 comment about that.

15 I think that is a real problem and I think in some  
16 individuals, you know, I think the facts are there that they  
17 go the other way and can become suicidal from being over  
18 medicated.

19 So, if you guys would just like to comment on that.  
20 Mr. Wood, you can start if you like or just really whatever  
21 your thoughts are about some of those things.

22 Mr. Wood. Well, I will echo Colonel Allred. I am not  
23 a clinician. I am not a doctor, and so please take my  
24 testimony simply for what it is worth.

25 Senator Boozman. It is worth a lot.

1           Mr. Wood. My experience, I have never been medicated  
2 for mental issues myself. The experience that I have with  
3 it is that most veterans that I know, particularly Clay Hunt  
4 found themselves--

5           Senator Boozman. Did you self-medicate? Did you have  
6 problems with alcohol and things like that?

7           Mr. Wood. No, I have not. No.

8           Clay Hunt was certainly over medicated; and in his  
9 experiences with the VA, he would jump from medications to  
10 medication, dosage to dosage, trying to figure out something  
11 that would work.

12           He was medicated the day he died. He had a very  
13 telling quote, though, at one point that we actually have on  
14 video. After he got back from Port-au-Prince, Haiti, he  
15 said that his experiences with Team Rubicon, his experiences  
16 helping others in serving his community once again were more  
17 therapeutic, more cathartic than any cocktail of drugs that  
18 the VA had ever put him on

19           And, that is something that I believe that we can use  
20 to get away from over medicating our veterans.

21           Senator Boozman. Ms. Van Dahlen.

22           Ms. Van Dahlen. If I might, because you brought up  
23 something very important that I think an important thing  
24 that I continue to hear is that one size does not fit all.  
25 That is the issue. That is why we have not found the

1 solution.

2 As a mental health professional who has been working in  
3 this field, you know, for 20 plus years and what is critical  
4 now is that we figure out how do we ensure that in  
5 communities there are different options of care, whether it  
6 is financial, absolutely sometimes that financial  
7 counseling, that is what that family needs and they are off  
8 on the right track. Or marriage.

9 Or a physician who can step in and say this young man  
10 is way over to medicated. We need to send them to Team  
11 Rubicon or send him to get some equine therapy out in nature  
12 with horses.

13 It is that, and because even though there are many  
14 things that we know are helpful, even the very best  
15 evidence-based treatment is only helpful for a certain  
16 percentage.

17 As a mental health professional, that is what I think  
18 we, our community, can offer, our knowledge and expertise to  
19 ensure that we identify other efforts and then make sure  
20 those are accessible and link them together.

21 Senator Boozman. No, I agree. I think sometimes the  
22 easiest thing to do is write a prescription, and that is  
23 kind of what we have gotten into a little bit.

24 Colonel Allred. Senator, if I might, you are  
25 absolutely correct. Older veterans are taking their own

1 lives at twice the rate that younger veterans are, and it is  
2 still to be determined why that is.

3 As the Chairman said, and ranking member, if we had the  
4 answers. But there is such a dissimilarity of cultures and  
5 that is why the technology age sometimes is not in touch  
6 with the telegraph age, you know, my age. I go to some of  
7 these veterans service organization meetings and I am the  
8 youngest one there.

9 So, we have got to figure out a way to get these folks  
10 together, the young folks and old. The National Alliance of  
11 Mental Illness, if I may say, has a number of programs that  
12 address exactly what you are talking about. We have over  
13 1100 chapters around the Nation, in every state.

14 I would suggest that just from the standpoint of our  
15 relationship with the VA, get on the computer, find your  
16 nearest NAMI affiliate, call them up and say, bring that  
17 organization in with your volunteer training. It is free.  
18 There has to be a push and a pull, and that is the pull part  
19 of it.

20 But many people, even though there is a crisis line,  
21 will not call it. We have got to find them. POS REP is a  
22 good way to do it for the young folks but what about all of  
23 us old people. And so, thank you, sir.

24 Chairman Sanders. Senator Burr, did you want to ask a  
25 follow-up.



1           Senator Burr. Jake, how long did it take you to put  
2 together that app, to develop it?

3           Mr. Wood. It was in development for approximately  
4 eight or nine months.

5           Senator Burr. And what are the plans to market  
6 awareness of that app to OEF/OIF vets?

7           Mr. Wood. We are working with various nonprofit  
8 organizations across the country. We are providing  
9 organizations like Give an Hour an opportunity to use the  
10 platform to reach vets so long as they are using their  
11 social media channels to push the application down to their  
12 followers.

13           So, we are trying to use a grassroots efforts to do it.

14           Senator Burr. If you recognize anything that this  
15 Committee can do through government to facilitate the  
16 awareness of that, would you let us know?

17           Mr. Wood. 100 percent. I will shoot you something  
18 over as soon as we are done here.

19           Senator Burr. Thank you.

20           [Laughter.]

21           Chairman Sanders. Thank you, Senator Burr.

22           Let me just wind this up by once again thanking each of  
23 you for the extraordinary efforts you are making on behalf  
24 of veterans. We have learned a lot from your testimony and  
25 thank you very much for being here. Take care.

1 [Pause.]

2 Chairman Sanders. We would like to welcome our second  
3 panel, and representing the VA is Under Secretary for  
4 Health, Dr. Robert Petzel. Dr. Petzel, thanks for a much  
5 for being here.

6 He is accompanied by Dr. Janet Kemp, who is the  
7 Director of Suicide Prevention and Community Engagement for  
8 VA's National Mental Health Program; also with Dr. Sonja  
9 Batten, Deputy Chief Consultant at VA Specialty Mental  
10 Health Program; and Dr. William Busby, Acting Director of  
11 the Readjustment Counseling Service of VA and Regional  
12 Manager for the Northwest Region.

13 And from the Department of Defense, we have Colonel  
14 Rebecca Porter, Chief of the Behavioral Health Division for  
15 the Army's Office of the Surgeon General.

16 Thanks very much for being with us.

17 Dr. Petzel, why do we not begin with you.

1           STATEMENT OF ROBERT PETZEL, MD, UNDER SECRETARY  
2           FOR HEALTH, VETERANS' HEALTH ADMINISTRATION,  
3           DEPARTMENT OF VETERANS' AFFAIRS; ACCOMPANIED BY:  
4           JANET KEMP, RN, PHD, DIRECTOR OF SUICIDE  
5           PREVENTION AND COMMUNITY ENGAGEMENT, NATIONAL  
6           MENTAL HEALTH PROGRAM, OFFICE OF PATIENT CARE  
7           SERVICES; AND SONJA BATTEN, PHD, DEPUTY CHIEF  
8           CONSULTANT, SPECIALTY MENTAL HEALTH PROGRAM,  
9           OFFICE OF PATIENT CARE SERVICES; AND WILLIAM  
10          BUSBY, PHD, ACTING DIRECTOR, READJUSTMENT  
11          COUNSELING SERVICE AND REGIONAL MANAGER FOR THE  
12          NORTHWEST REGION

13          Dr. Petzel.    Good morning, Chairman Sanders, Ranking  
14 Member Burr and members of the Committee.

15          I appreciate the opportunity to discuss VA's  
16 comprehensive mental health care and services for our  
17 Nation's veterans. I am accompanied, as the Chairman  
18 mentioned, by Dr. Batten, Dr. Kemp and Dr. Busby.

19          Since early 2009, VA has been transforming and  
20 expanding its mental health care delivery system. We have  
21 improved our services for veterans but we do know that there  
22 is much more work, much more work that has to be done.

23          My written testimony has more detailed information. I  
24 would submit that for the record. This morning I will  
25 summarize those remarks and update you on some of our major

1 accomplishments.

2 We are progressively increasing veterans access to  
3 mental health care by working closely with our federal  
4 partners to implement the President's Executive Order to  
5 improve access to mental health services for veterans,  
6 service members, and military families as well as the 2013  
7 National Defense Authorization Act.

8 We know these changes require investments. Last year,  
9 VA announced an ambitious goal to hire 1900 new mental  
10 health providers and administrative support. As of March  
11 12, 2013, VA has hired 1300 new clinical and administrative  
12 staff in support of that goal. We are on track to meet the  
13 requirements of the Executive Order by 30 June 2013.

14 VA has many entry points for care including 152 medical  
15 centers, 821 Community-Based Outpatient Clinics, 300 Vet  
16 Centers, the veterans' crisis line, and many more to name  
17 just a few.

18 We have also expanded access to care by leveraging  
19 technology, telehealth, phone calls, online tools, mobile  
20 apps and through outreach, primary care, primary care  
21 integration of mental health, community partnerships, and  
22 our academic affiliations.

23 Outpatient mental health visits have increased to over  
24 17 million in 2012 up from 14 million in 2009. The number  
25 of veterans receiving specialized mental health treatment

1 rose to 1.3 million in 2012.

2 In part, this is because our primary care clinicians  
3 proactively screen veterans for depression, PTSD, problem  
4 drinking, and military sexual trauma to help veterans  
5 identify that they may be in need of mental health care and  
6 to actually get the treatment that they need. We are also  
7 refining how we measure access and outcomes to ensure that  
8 we accurately reflect the timeliness of the care we provide.

9 VA has chartered a workgroup to set wellness-based  
10 outcome measures. Currently, five metrics have been  
11 selected and others will be identified to include patient  
12 satisfaction, did they get the appointment when they felt  
13 they wanted it and when they needed it; clinical quality  
14 effectiveness measures; and clinical process assessment.

15 In 2012, we conducted site visits to all VHA health  
16 systems, met with the leadership, the front-line staff,  
17 veterans and identified a number of areas for improvement in  
18 staffing and scheduling.

19 VA is updating its scheduling practices, strengthening  
20 its performance measures and changing our timeliness  
21 measures. We will continue to measure performance and to  
22 hold employees and leadership accountable to ensure that the  
23 resources are devoted where they are needed for the benefit  
24 of veterans.

25 VA has been working with partners to address access and

1 care delivery gaps. In response to the Executive Order, we  
2 are collaborating with the Department of Health and Human  
3 Services to establish 15 pilot projects using federally  
4 qualified health plans.

5 VA is also partnering with DOD to advance a coordinated  
6 public health model to improve access, quality, and  
7 effectiveness of mental health services through an  
8 integrated mental health strategy developed jointly by VA  
9 and DOD.

10 We are committed to ensuring the safety of our  
11 veterans. Even one veteran suicide is one too many. July  
12 25, 2012 marked in the fifth year since the establishment of  
13 a veterans' crisis line. VA offers this 24/7 assistance,  
14 and last year the crisis line received more than 193,000  
15 calls, resulting in over 6000 life-saving rescues. The  
16 crisis line has totaled over its lifetime 750,000 calls.

17 Earlier this month the VA released a suicide report.  
18 This report includes data on the prevalence and  
19 characteristics of suicide amongst the veterans, including  
20 those that were not being treated by the VA.

21 The report provides us with valuable information to  
22 identify populations that need target interventions such as  
23 women and Vietnam veterans. The report also makes clear  
24 that, although there is more work to be done, we are making  
25 a difference.

1           There is a decrease in suicide re-attempts by veterans  
2 getting care in the VA. Calls to the crisis hotline are  
3 becoming less acute, also demonstrating that VA's early  
4 intervention is working.

5           Mr. Chairman, we appreciate your support in identifying  
6 and resolving challenges as we find new ways to care for  
7 this Nation's veterans.

8           My colleagues and I are prepared to respond to your  
9 questions.

10           [The prepared statement of Dr. Petzel follows:]

- 1 Chairman Sanders. Thank you very much, Dr. Petzel.
- 2 Colonel Porter.



1           STATEMENT OF COLONEL REBECCA PORTER, CHIEF, BEHAVIORAL  
2           HEALTH DIVISION, OFFICE OF THE SURGEON GENERAL, UNITED  
3           STATES ARMY

4           Colonel Porter. Chairman Sanders, Ranking Member Burr,  
5 and Distinguished Members of this Committee, thank you for  
6 the opportunity to appear before you to discuss the Army's  
7 initiatives to improve soldier readiness and resiliency. I  
8 would like to have my full statement entered into the  
9 record.

10           The United States Army has fought for over eleven  
11 years, the longest period of conflict in our Nation's  
12 history. The unprecedented length and the persistent nature  
13 of conflict during this period have tested the capabilities  
14 and the resilience of our soldiers and the Army as an  
15 institution and of our supporting families.

16           Taking care of our own, mentally, emotionally, and  
17 physically, is the foundation of the Army's culture and  
18 ethos. The Army is keenly aware of the unique stressors  
19 facing soldiers and families today and continues to address  
20 these issues on several fronts.

21           The Army's Ready and Resilient Campaign Plan and  
22 Behavioral Health Service Line are two major groups of  
23 initiatives that address stressors and improve resiliency  
24 across the Wellness Continuum, from pre-clinical prevention  
25 activities through clinical treatment and surveillance

1 efforts.

2       The Ready and Resilient Campaign Plan was mandated  
3 through a directive issued on February 4th, 2013. This  
4 campaign integrates and synchronizes multiple Army-wide  
5 programs aimed to embed resiliency into day-to-day  
6 operations. The campaign directs us to review programs,  
7 processes and policies to ensure effectiveness and reduce  
8 redundancies, improve methods for commanders to understand  
9 high-risk behaviors and intervene early, and continue  
10 improvements to the Integrated Disability Evaluation System.

11       The Behavioral Health Service Line is the treatment  
12 component of the Ready and Resilient Campaign Plan. The  
13 Behavioral Health Service Line codifies 28 Behavioral Health  
14 enterprise programs identified to support the behavioral  
15 health and well-being of soldiers and their families. Its  
16 key areas of focus are Embedded Behavioral Health, child and  
17 family services, integrated behavioral health support in the  
18 Army's Patient Centered Medical Homes, and the Behavioral  
19 Health Data Portal.

20       I want to highlight the success of some of our  
21 programs. The Embedded Behavioral Health program provides  
22 multi disciplinary behavioral health teams to provide  
23 community behavioral health care to soldiers in close  
24 proximity to their units and in coordination with their unit  
25 leaders.

1 Utilization of this model has demonstrated  
2 statistically significant reductions in inpatient behavioral  
3 health admissions; off-post referrals; high risk behaviors;  
4 and the number of non-deployable soldiers for behavioral  
5 health reasons.

6 Leaders have a single trusted behavioral health point  
7 of contact and subject matter expert for questions regarding  
8 the behavioral health of their Soldiers. Embedded team  
9 members know the unit and are known by the unit, knocking  
10 down access barriers and stigma commonly associated with  
11 behavioral health care in the military setting.

12 Our Tele-Behavioral Health program increases access to  
13 specialty care in geographically isolated areas to include  
14 more than 60 sites in Afghanistan. It enables greater  
15 continuity of care and provides surge capacity for enhanced  
16 behavioral health evaluations at soldier Readiness  
17 Processing sites.

18 Furthermore, Telehealth is being leveraged to recruit  
19 behavioral health providers for hard to fill locations, by  
20 allowing clinicians to provide care from alternate  
21 geographic areas where it is easier to hire clinical  
22 professionals.

23 The Army is also implementing new programs to provide  
24 care to spouses and children in the communities where they  
25 live through school based programs and by placing behavioral

1 health providers in our Patient Centered Medical Home  
2 primary care clinics.

3 The Behavioral Health Data Portal is an IT platform  
4 that tracks patient outcomes, patient satisfaction, and risk  
5 factors by way of a web application, enabling improved  
6 surveillance and assessment of program and treatment  
7 efficacy.

8 While the Army continues to improve behavioral health  
9 care to our soldiers and families, we recognize that we must  
10 pay special attention to soldiers in transition, whether  
11 they are relocating to another assignment, returning from  
12 deployment, transitioning from active duty to reserves, or  
13 preparing to leave the service.

14 The Army has established a system internally to ensure  
15 continuity of care for soldiers moving from installation to  
16 installation. We also support the DOD In Transition  
17 Program, which provides ready access to Nationwide cadre of  
18 experienced and independent Behavioral Health professionals  
19 for soldiers pending transition. We also utilize Military  
20 OneSource as an equivalent resource for soldiers that are  
21 transitioning.

22 We work actively with the VA to ensure continuity of  
23 care for soldiers transitioning to leave military service.  
24 For complex medical conditions, these include Warrior  
25 Transition Units and the Integrated Disability Evaluation

1 System.

2 Behavioral Health care and resiliency are important  
3 factors in the readiness of the Army and important issues  
4 for our veterans. The Army's capable and honed behavioral  
5 health personnel, evidence based practices and far-reaching  
6 programs comprise key pillars in its commitment to an Army  
7 that is ready and resilient.

8 Thank you again for the opportunity to testify before  
9 the Committee.

10 [The prepared statement of Colonel Porter follows:]

1 Chairman Sanders. Colonel, thank you very much.

2 Let me begin with Dr. Petzel. I mentioned in my  
3 opening remarks that as we and 10 years of war in Iraq and  
4 11 in Afghanistan or so, the cost of war, I think, is a lot  
5 heavier and more tragic than many people realize.

6 So, let me start off with a very simple question. I do  
7 not know if you have the answer in front of you. When we  
8 are talking about posttraumatic stress disorder and when we  
9 are talking about traumatic brain injury, how many human  
10 beings are we talking about who are suffering from these  
11 illnesses?

12 Dr. Petzel. Thank you, Mr. Chairman. Right now, the  
13 VA is taking care of slightly over 500,000 people with  
14 posttraumatic stress disorder.

15 Chairman Sanders. Let us stop right there. 500,000  
16 returning soldiers.

17 Dr. Petzel. Correct. Not just returning. This is our  
18 whole population, Mr. Chairman.

19 Chairman Sanders. This is not just Iraq and  
20 Afghanistan.

21 Dr. Petzel. I was about to get to Iraq.

22 Chairman Sanders. Okay.

23 Dr. Petzel. We have about 119,000 people from the  
24 present conflicts that carry the diagnosis of posttraumatic  
25 stress disorder.

1 Chairman Sanders. Okay. There is an issue, I mean,  
2 that is just a huge number; and it gives us an indication of  
3 the enormity of the problem that we are trying to address  
4 here. It is a lot of people.

5 There is an issue that we did not talk about very much  
6 today or in your testimony, and that is TBI, traumatic brain  
7 injury. As we all know, this is one of the signature  
8 illnesses of these wars, Iraq and Afghanistan, with the  
9 incredible amount of explosions that our soldiers were  
10 exposed to.

11 Talk a little. How many folks are we talking about who  
12 you think have the diagnosis of traumatic brain injury?

13 Dr. Petzel. We have tested since several years ago,  
14 more than five I believe, everybody that comes back from  
15 combat experience, we have evaluated them for posttraumatic,  
16 for traumatic brain injury. There are three levels of  
17 traumatic brain injury.

18 There is severe PTSD. I think we are all familiar with  
19 that. These are people who are often cared for in our  
20 polytrauma centers and have many other complications such as  
21 amputations and blindness. A relatively small number of  
22 people measured in the couple of thousand.

23 395,000 people have been screened. We identified  
24 54,000 of those people who screened positive so far for  
25 possible traumatic brain injury and, out of that with quite

1 sophisticated testing, have identified 35,000 people that  
2 have mild to moderate traumatic brain injury.

3 Chairman Sanders. You are telling us that we have some  
4 35,000 people from Iraq and Afghanistan who have mild to  
5 moderate traumatic brain injury.

6 Dr. Petzel. Yes. Most of them are from Iraq and  
7 Afghanistan. There are some who have been injured in  
8 training accidents, et cetera, but the vast majority are  
9 from the conflict.

10 Chairman Sanders. And TBI is a tough illness to deal  
11 with, is it not?

12 Dr. Petzel. Mr. Chairman, the biggest issue there is  
13 that we do not know what the long-term consequences are of  
14 mild to moderate traumatic brain injury. This is one of the  
15 reasons why we have a registry, why we tested all of these  
16 people, identified people with that diagnosis, had them on a  
17 registry and now can follow them over an extended period of  
18 time with a very good baseline evaluation.

19 It is speculated that depression, anxiety, PTSD, and  
20 endocrine disorders may be more common in those people with  
21 mild to moderate TBI going forward.

22 Chairman Sanders. Okay. We are going to have a second  
23 round of questions but let me conclude my questions with Dr.  
24 Petzel in asking, you have engaged in a very ambitious  
25 effort to hire mental health clinicians. My understanding



1 is that in order to reach her goal, and that is at the end  
2 of June, I believe, is that correct?

3 Dr. Petzel. Correct.

4 Chairman Sanders. You are going to need to hire some  
5 495 more mental health conditions.

6 Dr. Petzel. Correct.

7 Chairman Sanders. Are you really going to be able to  
8 hire the quality people that you want in that period of  
9 time?

10 Dr. Petzel. We believe so, yes. We are involved in a  
11 stand down and blitz, if you will, to look at--the big  
12 interval, the big problem for us in hiring is 100 days plus  
13 that occurs after the person has applied, after we have  
14 sorted through the applications, the process of vetting them  
15 for criminal activity, credentialing them, and interviewing  
16 all of them is what is taking the time, and we have plans to  
17 compress that substantially.

18 Chairman Sanders. I am going to take a little bit  
19 extra time which I will give to my colleagues up here as  
20 well because I wanted to get to Colonel Porter on an issue.

21 Look, I think the issue on everyone's mind with regard  
22 to the military right now is the tragedy as we understand it  
23 that last year we lost more soldiers to suicide than two  
24 armed combat, and we are talking somewhere around 350 or so.

25 Let me just throw out, the first question is, why is

1 this number so incredibly high? Why is that occurring? And  
2 later on we will talk about what you guys are trying to do  
3 to address it.

4 But tell me in your judgment, I think the average  
5 American says, what, we are losing more people to suicide  
6 than to armed combat. I think that comes as a shock.

7 Why do you think that number is as high as it is?

8 Colonel Porter. Thank you, Mr. Chairman, that is, as  
9 you indicated earlier, a very complex issue and a complex  
10 question. I think a couple of things if you want to compare  
11 the number lost to the suicide to the number lost in combat,  
12 part of that is attributable to the fact that we have a high  
13 survivability rate in combat right now. So, the number that  
14 we are losing in combat is decreased significantly from past  
15 combat.

16 With regard to suicide in particular, though, sir, I  
17 think what we can say is that it is a complex issue, as you  
18 noted, that will take more than just behavioral health  
19 people to solve; and that is why the senior Army leadership  
20 is looking at bringing in our senior leaders all the way  
21 down to our squad leaders to try to combat this with respect  
22 to improving resilience in our soldiers, improving  
23 resilience in our family members, and giving our soldiers  
24 coping skills for whatever life throws at them, whether it  
25 is a combat situation or just the daily stressors of being

1 in the Army or being an American citizen.

2 Chairman Sanders. Okay. Thanks very much.

3 Senator Burr.

4 Senator Burr. Dr. Petzel, let me pick up where Senator  
5 Sanders left off. When the VA started the increase of 1600  
6 mental health staff and the administrative staff, were  
7 facilities given any options other than hiring this  
8 additional staff, like memorandums of understanding with  
9 organizations in their community that would enhance and beef  
10 up their mental health ability?

11 Dr. Petzel. Senator Burr, those options have always  
12 been there but the short answer is no. This was aimed at  
13 how many people do you need to bring your staffing up to the  
14 levels you think you need in order to provide the access  
15 that we have said we do.

16 Senator Burr. Was there a matrix that you created that  
17 came up with the number 1600 mental health providers?

18 Dr. Petzel. It was a combination of using the only  
19 existing staffing outpatient model for mental health. I  
20 think, as you know, there are not very good staffing models  
21 for mental health. In fact, the VA is probably a pioneer in  
22 developing staffing models for mental health.

23 We used to that and we used discussions with the  
24 individual medical centers about what their view of their  
25 needs were.

1 I want to emphasize the fact that this is not an end.  
2 This is going to be an ongoing evaluation.

3 Senator Burr. I am confident that is an accurate  
4 statement.

5 Dr. Petzel. We are going to be, in an ongoing way,  
6 evaluating whether we have got the resources available and  
7 properly deployed.

8 Senator Burr. But what you are saying is that every  
9 facility has the option to partner with community-based  
10 organizations. Not all of them choose to do it; and in the  
11 absence of that, we said you have got to have more people.  
12 We did not necessarily look to see to what degree there was  
13 outreach for community-based solutions.

14 Dr. Petzel. That was not a part of the original  
15 assessment. But I have to say that I am taking away from  
16 this hearing a reinforced desire to go out and do as we did  
17 with homeless, have a summit in the community of mental  
18 health providers.

19 Senator Burr. I remember a similar stimulation that  
20 you had last year.

21 Dr. Petzel. What was that?

22 Senator Burr. Because I am not sure that we heard  
23 anything from the witnesses this year that we did not hear  
24 last year about the need for community collaboration between  
25 DOD, in the case of Fayetteville and other military towns,

1 between VA and the community-based providers.

2 What do you think of the VA system when you hear  
3 somebody's testimony like Mr. Woods about their firsthand  
4 experience?

5 Dr. Petzel. I am sad that he did not have a better  
6 experience. I want to find out what went wrong and where it  
7 was and corrected.

8 Senator Burr. Do you think he is one out of everybody  
9 that went in or is this--

10 Dr. Petzel. I do not think he is a one off. I think  
11 that it is a relatively uncommon experience out of the 17  
12 million outpatient visits that we have.

13 Senator Burr. What outside-the-box options have been  
14 stimulated for you that stick out right now if the VA could  
15 pursue that they are not?

16 Dr. Petzel. Well, first of all, enhancing the effort  
17 that we are making with the federally qualified health  
18 plans.

19 Secondly, bringing together--and we have done this in  
20 some communities but I do not think it has been done  
21 universally--bringing together NAMI, these other  
22 organizations that testified earlier.

23 We have worked with NAMI and we have worked with Give  
24 an Hour but doing this in a systematic way across the  
25 country with everyone of our medical centers and large

1 Community-Based Outpatient Clinics to, indeed, do an  
2 inventory of what is available and to stimulate our people  
3 to think about using the community in a larger sense.

4 Senator Burr. Every person who testified in one way or  
5 another referred to the fact that veterans could not get  
6 mental health treatment when they needed it through the VA.

7 So, I guess I would ask you. Are your measurement  
8 tools flawed and they are not picking this up or have your  
9 measurement tools shown this and we just have not addressed  
10 it?

11 Dr. Petzel. Well, when we talk about access, Senator,  
12 we talk about 95 percent of the people can get an  
13 appointment within 14 days. When we are talking about 17  
14 million appointments, there are a substantial number of  
15 people who are not getting seen that quickly.

16 I cannot deny the fact that there are people who are  
17 not being seen as quickly as we want, and I want to provide  
18 them with whatever they need in order to get a hold of and  
19 get involved in the mental health services that they have to  
20 do, and I think that partnering with the community will help  
21 that.

22 Senator Burr. I am glad to hear you say that. There  
23 is a huge difference between reality and goals; and I think  
24 what we heard today were realities; and I think what you  
25 have stated to us are the goals of what VA would like to

1 hit; and unfortunately, I do not think the proof suggests  
2 that we hit it.

3 Dr. Batten, in September 2012, VA surveyed its mental  
4 health providers to measure their opinions regarding VA's  
5 mental health program. Can I ask you today? Would you  
6 provide to the Committee, for the record, the results of  
7 that survey and the individual responses to the open-ended  
8 question additional concerns about mental health services at  
9 my facility?

10 Ms. Batten. Thank you, Senator. I believe we have  
11 just been finalizing the report. We will have to take for  
12 the record exactly what is available. Perhaps, Dr. Petzel  
13 would like to speak.

14 Dr. Petzel. The intention is to share that, Senator  
15 Burr.

16 Senator Burr. Do I have your assurance that you are  
17 going to share it with the Committee?

18 Dr. Petzel. We will share the report with you, yes,  
19 sir.

20 Senator Burr. Thank you. As well as the open-ended  
21 question.

22 Dr. Petzel. I think that we are able to do that as  
23 well.

24 Senator Burr. Thank you, Dr. Petzel.

25 The Executive Order also that the President, that you

1 have addressed with the 1600 people, the Executive Order  
2 also created the Military and Veterans Mental Health  
3 Interagency Task Force; and it was directed to provide the  
4 President with recommendations to improve health services  
5 and substance abuse by February of 2013.

6 As the task force provided its recommendations to the  
7 President, and if so, could you provide the Committee with a  
8 copy of that report?

9 Dr. Petzel. The task force has provided its report to  
10 the President. That was on, I believe, the 1st of March.  
11 It is my understanding that that is going through  
12 coordination and concurrences by a number of federal  
13 departments and you will have it available to you as soon is  
14 released.

15 Senator Burr. What does that mean, going through  
16 coordination.

17 Dr. Petzel. I do not know. I am sure that there are  
18 numbers of bases that need to be touched in terms of what  
19 the report said. When it is released by the President, you  
20 will be able to have it.

21 Senator Burr. You do not suggest that it is going  
22 through a process of being changed?

23 Dr. Petzel. No, sir.

24 Senator Burr. Okay. Thank you, Mr. Chairman.

25 Chairman Sanders. Thank you, Senator Burr.



1 Senator Tester.

2 Senator Tester. Thank you, Mr. Chairman.

3 On these reports that we are getting back, is it  
4 possible maybe we could look at them as a Committee, because  
5 I hear a lot of requests for reports and quite frankly I do  
6 not get them and I would love to have a discussion on the  
7 Committee about these reports once we get them if we have  
8 got time.

9 I think that if we are going to ask the VA for these  
10 reports, I think we owe it to them to make sure we discuss  
11 them and find out what is in them and make sure they are  
12 worthwhile.

13 Chairman Sanders. I think that is an excellent  
14 suggestion.

15 Senator Tester. Thank you, Mr. Chairman. I appreciate  
16 your leadership.

17 I want to visit on a couple of different things. I do  
18 not know if I have ever asked you this, Dr. Petzel. Does  
19 the VA have a definition for "rural"?

20 Dr. Petzel. They do. It is not a definition that is  
21 really exclusive to the VA. It can be defined in two ways.  
22 One is the travel distance to a metropolitan area or the  
23 distance, and we have used both of those measurements and a  
24 finding rural.

25 Senator Tester. Well, the reason I want to come to

1 this is that we are hiring, we have got 1300 and another 600  
2 or so people you are hiring in mental health professionals.

3 And Dr. Van Dahlen was up earlier and we have some  
4 issues. I guess if you were up again I would ask you how  
5 widespread countrywide your program is because I think those  
6 resources are great where they exist.

7 But I am more concerned about rural where there is no  
8 resources. My question is. When you assign these folks,  
9 what is the priority you do it on? Is it based on where  
10 there is limited service or no service or how do you make  
11 that decision?

12 Dr. Petzel. Well, we do not assign them. We ask, as  
13 an example in your instance, we would ask the Fort Harrison  
14 and the VISN what are the needs out there. They would tell  
15 us that they need an additional two psychiatrists, let us  
16 say, and four psychologists and five psychiatric social  
17 workers.

18 That would be then what we would expect them to go  
19 after and expect them to try to hire. We do not hire people  
20 and then assign them someplace.

21 Senator Tester. So, you get the recommendations ahead  
22 of time before you hire the folks. If you need somebody in  
23 Plentywood, Montana, for example, at that CBOC, and I do not  
24 even know if that is the way you work it; but if you need  
25 somebody in Plentywood, Montana, far northeastern corner,

1 600 miles away from the nearest medical VA hospital, then  
2 you hire that person to fill that slot.

3 Dr. Petzel. That is what we would try to do. I have  
4 to say, Senator, that a better alternative would be to use  
5 telehealth.

6 Senator Tester. Got you.

7 Dr. Petzel. And provide that service remotely by  
8 having it done by a psychiatrist back in Helena.

9 Senator Tester. Point well taken, and I am going to  
10 get to you, Colonel Porter, in a second.

11 Veteran suicides is a huge issue and an incredible  
12 worry and something we have got to do. Have you done any  
13 work with the veterans that have contacted the VA and their  
14 suicide rate versus the veterans who you never can get out  
15 and touch and their suicide rate?

16 Dr. Petzel. Yes, Senator, we have. The people that  
17 are under mental health care in the VA have a lower and a  
18 declining suicide rate than those veterans who are not in  
19 contact with the VA, not getting care in our system.

20 Senator Tester. Any figures on that, because I know  
21 there is a pile of vets out there that do not utilize the  
22 VA?

23 Dr. Petzel. I would have to ask Dr. Kemp, who is our  
24 expert in suicide.

25 Ms. Kemp. I think, as you know, we are just now

1 beginning to be able to gather that information directly  
2 from the states; and as a result, we were able to put out  
3 that first suicide data report just this year.

4 Senator Tester. Okay.

5 Ms. Kemp. As we add states, we will be able to firm up  
6 those numbers.

7 Senator Tester. Very good. As soon as you get those,  
8 I would love to see them to see, you know, then you have  
9 metrics you give us.

10 Ms. Kemp. Yes.

11 Dr. Petzel. Senator, could I just make a couple of  
12 other comments about suicide. There was a discussion about  
13 combat experience and suicide earlier. I think it is  
14 important to point out that in veterans, not service members  
15 but in veterans, there is no relationship necessarily  
16 between their combat experience and whether or not they take  
17 their lives.

18 Senator Tester. I have got you in that, and I think  
19 that was a question I asked the gentleman from NAMI that was  
20 up if there was any idea on that. I guess the point is that  
21 you cannot help the people you do not have access to; and  
22 that is what I want to see, whether they served in combat or  
23 not, they have earned the benefits. We have got to  
24 encourage them to step up to the VA because I think there is  
25 a good health care system there. But if we cannot get them

1 in, we cannot help them come if you know what I mean.

2 Dr. Petzel. That is absolutely right.

3 Senator Tester. Okay. One last question. Oh good, I  
4 have more minutes than I thought.

5 [Laughter.]

6 Senator Tester. Colonel Porter, you talked about 350,  
7 or maybe it was the Chairman actually, 350 suicides a year  
8 in the active military. Is that number correct for last  
9 year?

10 Colonel Porter. I do not know that we finalize the  
11 number from last year.

12 Senator Tester. Is it close?

13 Colonel Porter. I think it is close, Senator.

14 Senator Tester. Okay. Is that all the branches of the  
15 military?

16 Colonel Porter. I think it does include all of the  
17 military.

18 Senator Tester. Okay.

19 Colonel Porter. Including the Reserve components.

20 Senator Tester. It does include the Guard and Reserve  
21 component?

22 Colonel Porter. Yes.

23 Senator Tester. That is good to know. Thank you.

24 Continuing to you, we talked about the stigma attached.  
25 Is the military doing anything about that stigma because we

1 are seen, well, we are seeing unacceptable levels quite  
2 frankly; and we do not do a good job as a society, I do not  
3 know that any society does a good job with mental health  
4 issues and they can be fixed. We talked about all that  
5 stuff.

6 But is the military doing anything to address the  
7 stigma challenge associated with mental health?

8 Colonel Porter. Senator, what the Army is doing is  
9 they have a stigma reduction campaign that is intended to  
10 educate soldiers and leaders about the benefits of accessing  
11 mental health care.

12 But I think what really makes a difference is, and what  
13 we know actually from literature about behavior change and  
14 attitude change, is that having the behavioral health  
15 providers around soldiers and having the soldiers have  
16 access in their brigade areas to those soldiers, like our  
17 embedded behavioral health program where we take the  
18 behavioral health providers from the hospital and actually  
19 make their place of duty a building that is authorized for  
20 health care use in the brigade area so that the brigade  
21 leaders know those behavioral health providers and vice  
22 versa.

23 Senator Tester. Is this widespread throughout?

24 Colonel Porter. We are rolling it out across the Army.

25 Senator Tester. Okay. When do you anticipate it will

1 be fully implemented?

2 Colonel Porter. We anticipate that we will have all  
3 operational units supported by this program by the end of  
4 fiscal year 2016.

5 Senator Tester. Okay. There is a huge problem here  
6 and this is the VA Committee and we will all be VA  
7 accountable. But I think the Department of Defense has a  
8 responsibility here to train people of what they are going  
9 into and what they need to expect so that they understand  
10 what to expect as they go through their military service.

11 I just want to thank everybody for their testimony  
12 today and I want to thank you, Mr. Chairman.

13 Chairman Sanders. Thank you, Senator Tester.

14 Senator Boozman.

15 Senator Boozman. Thank you, Mr. Chairman.

16 Dr. Petzel, do we have a good idea of, you know, we  
17 heard about the community-based, we have heard about  
18 different things that seem to work.

19 You have got the classic therapy. You have got one of  
20 our witnesses talked about an individual that was in Haiti  
21 helping other people and that seemed to help a lot. I heard  
22 a young guy that was an amputee that literally a golf pro  
23 tapped him on the shoulder and said I am going to teach you  
24 how to play golf when he was lying in the bed suicidal, and  
25 that changed his life.

1           There are all of these ancillary things. Do we have  
2 good metrics to know what is working and what does not work?

3           Dr. Petzel. That is an excellent question, Senator  
4 Boozman. We do know there are a group of evidence-based  
5 therapies that have been developed relatively recently. Two  
6 of them for posttraumatic stress disorder. There are some  
7 relatively new evidence-based therapies for depression and  
8 anxiety and other things.

9           So, yes, there are areas where we do know what to do.  
10 There are lots of areas, however, where we do not know what  
11 to do.

12           I really want to hearken back to what in the previous  
13 panel, Mr. Wood said, this idea of purpose and community is  
14 very important. The idea of people having purpose in their  
15 lives, something that they look forward to, I think, is very  
16 important.

17           I would ask Dr. Batten if there are any other comments  
18 about what we have available that is effective in treating  
19 the multiplicity of mental health disorders, not just PTSD.

20           Ms. Batten. I am happy to be able to speak that. I  
21 think that we want to make sure that all veterans have  
22 access to our evidence-based psychotherapies and want to  
23 make sure that they understand that treatment works because  
24 that is one of the biggest barriers for people coming into  
25 care is to know that there is something there that will help



1 them.

2 But we know that not any one thing is going to apply to  
3 everybody. So, what we need to do is we need to have our  
4 clinicians ready to ask the questions about what is  
5 important to that individual veteran when he or she walks  
6 through the door.

7 It may be reducing symptoms but it may be about getting  
8 out and getting a job. It may be about being able to go to  
9 their grandchild's T-ball game and not have to be looking  
10 over their shoulder.

11 It is important to find out what is important to that  
12 veteran, and we want to make sure that we use a wide array  
13 of services that include peer support, getting back out into  
14 the community, and really living a healthy lifestyle  
15 overall.

16 Senator Boozman. No, I agree, and I think, you know,  
17 one of our previous witnesses said the same thing in the  
18 sense that one size does not fit all.

19 But I would really encourage you. You mentioned having  
20 a summit and I would encourage you to have a summit along  
21 those lines as to, you know, with the community-based and  
22 stuff.

23 My concern is, you know, in an effort, and you guys  
24 were very, very hard to try and solve this problem. The  
25 trouble is that you are getting the patient at the end of

1 stage. You know, we are not addressing the cause of the  
2 problem.

3 So, you are having to deal with this, and I think many  
4 times and probably the least expensive thing is to write a  
5 prescription. I think you really need to look very hard,  
6 and we can help you with that but you need to look very hard  
7 to over prescribing.

8 And we are seeing this in the private sector, what has  
9 happened with the pain management. That is consuming more  
10 opiates than all the rest of the world put together. And  
11 so, all of the stuff goes together.

12 The other thing that you might consider having a summit  
13 about is looking at the causative thing and treat this as a  
14 whole in this sense we need to look at the divorce rate in  
15 the military. You know, that is every bit as important as  
16 this because it all goes together.

17 We need to look at, you know, how our soldiers are  
18 doing financially and almost have a, and maybe we do but we  
19 need to have a marital hotline as importantly at the bases,  
20 again to get our guys and girls in a situation where they  
21 are dealing with those problems while in the military when  
22 they get out.

23 Then also, the employment picture is so important,  
24 getting them where they can, but what I see is so often, you  
25 know, we get to that, the multiple deployments that you

1 might not come back with PTSD but I can tell you you are  
2 probably coming back with family problems if you have had  
3 seven or eight deployments in the last 11 years. That is a  
4 tough thing.

5 Dr. Petzel. Senator, can I make two comments? Those  
6 are excellent, by the way, comments and I think you put your  
7 finger on what we really are trying to work on.

8 First of all, we need to be able to identify these  
9 people much earlier in the course of these illnesses. The  
10 new transition assistance program that is mandated for  
11 everybody that the VA is devoting almost half \$1 billion to  
12 is going to go a long ways towards helping us see these  
13 issues very early before patients, before the soldiers are  
14 discharged. We can identify people in trouble and we can  
15 also make them aware of everything that is available.

16 But the other part of what you said identifying the  
17 antecedents, you know, the VA population that harms  
18 themselves is the 60 plus population. That is the big  
19 group, the majority of people who commit suicide in the VA.

20 In that instance, we are talking about depression. We  
21 are talking about chronic pain. We are talking about sleep  
22 disorders. We are talking about substance misuse and, as  
23 you mentioned, life stressors.

24 Loss of a job. They are often retiring and it is a big  
25 change. Just like leaving the military, retirement can be a

1 huge change in someone's life.

2 We have chartered a workforce group that is going to be  
3 looking at new approaches to those five things, doing these  
4 things differently so that we can do a better job of  
5 identifying people who may be at risk.

6 So, I think you are right on the issue.

7 Senator Boozman. I agree. As you said earlier and in  
8 our previous panel, loss of purpose.

9 Dr. Petzel. Right.

10 Senator Boozman. In that group in particular, you  
11 know, feeling like--

12 Dr. Petzel. Life is over.

13 Senator Boozman. Life is over, exactly.

14 Thank you, Mr. Chairman.

15 Chairman Sanders. Thank you, Senator Boozman.

16 I believe that Senator Blumenthal will be here in a  
17 second but let me bring some other issues and ask some  
18 questions.

19 I think it is fair to say that both the VA and the DOD,  
20 DOD military structure, DOD health care operations have a  
21 very good reputation for treating the wounds of war in terms  
22 of prosthetics, in terms of how we take care of amputees.  
23 Probably, there are no institutions in the world that do a  
24 better job than the VA and DOD. You are leaders in the  
25 world on that.

1           Mental health is a different issue, and it is a much  
2 more complicated issue whether it is in the private sector  
3 or within the military and the VA.

4           And on top of that, if we take a deep breath and we  
5 look at the magnitude of the issues that VA has to deal  
6 with, tens and tens and tens of thousands of soldiers coming  
7 back with PTSD or TBI on top of the problems that our older  
8 veterans have from Korea, Vietnam, World War II, that is a  
9 mammoth issue, number of issues that you are dealing with.

10          I think a recurring theme in the previous testimony  
11 that we heard was that every soldier is different. Every  
12 problem is different, and that we have got to think a little  
13 bit outside of the box, and I think Senator Boozman raised  
14 that issue.

15          Talk a little bit of out-of-the-box therapies, talk a  
16 little bit about complementary medicine. There was a piece.  
17 I do not know whether you saw it, John, on CNN just the  
18 other day and they were talking about over medication which  
19 is a real, real issue.

20          Some of the over medicated were then moved toward  
21 acupuncture, for example, as pain relief which apparently,  
22 in what we saw on CNN at least, worked pretty well. To what  
23 degree is the VA aggressively looking at complementary  
24 medicine, acupuncture, meditation, massage therapy? Talk  
25 about that.

1           And the second issue, and Senator Boozman raised that  
2 as well, you know, what we are dealing with our real-life  
3 problems; and life is complicated; and it is not necessarily  
4 just dispensing some medicine. It is certainly not filling  
5 out pages and pages of forms which would drive me, among  
6 many other people, quite nuts if I needed help.

7           And I want to talk to you about how we break through  
8 that old bureaucracy stuff but things like Senator Boozman  
9 said playing golf. If four veterans spend an afternoon out  
10 playing golf and feeling good about each other and talking  
11 and come back feeling a little bit better about themselves  
12 or they go trout fishing or they go camping together, those  
13 are real improvements which may mean a lot more to the  
14 veterans than getting some more medication.

15           So, the question is to what degree are we thinking out  
16 of the box to make people feel better about themselves in  
17 whatever way; and then, by the way, Senator Boozman, what we  
18 have to be careful when we make these recommendations is not  
19 to see front-page stories that VA pays for golf outings on  
20 the part of veterans. That is a very easy target for the  
21 media.

22           Senator Boozman. No. I agree totally and that is why  
23 I was asking if they had some evidence-based as to what is  
24 working, you know.

25           Chairman Sanders. Yes. Okay. But that is the

1 question I want to throw out if you could answer it.

2 Dr. Petzel. Thank you both. Let me first deal with a  
3 little bit about the out-of-the-box. We partner with a  
4 tremendous number of organizations around the country. Give  
5 an Hour as an example of psychotherapy.

6 The professional golf association and the local  
7 professional golf associations have programs in virtually  
8 every city where we have a medical center that provide the  
9 opportunity for handicapped people particularly to play  
10 golf. We actually sponsor a blinded golf tournament that  
11 occurs every year in Iowa City.

12 There are many other examples of recreational  
13 activities, horseback riding, fishing, kayaking, where  
14 individual veterans and service organizations have put  
15 together these nonprofits that provide these opportunities.

16 We are looking for them everywhere we can find them.  
17 Whether or not there are enough and whether we are using it  
18 enough is I think an open question. But we are very much  
19 open to those opportunities.

20 Chairman Sanders. I want to get back to the issue  
21 again that Senator Boozman appropriately raised and that is  
22 over medication and perhaps looking at other ways to deal  
23 with pain and other distress.

24 Dr. Petzel. Again, excellent. Let me deal first with  
25 opioids which is the most dangerous, in my mind, of our over

1 medication issues. We have got a three-pronged approach.  
2 There is, first of all, what we call the stepwise process  
3 where you begin with the least invasive, least dangerous,  
4 least risky things to manage chronic pain; and this is being  
5 done at all of our medical centers.

6 And, that may include acupuncture. We provide  
7 acupuncture at the vast majority of our medical centers.  
8 And then progressively, more complicated things such as  
9 rehabilitation, et cetera; and eventually when you are not  
10 able to manage the pain in any other way, it is opioids. And  
11 then, there are very careful protocols about how that  
12 prescribing should be done.

13 The second step in that is that we have just begun  
14 producing the computer program that provides to the medical  
15 center the listing of patients who are taking unusually  
16 large number of opioids and prescribers who are prescribing  
17 an unusually large number, and that is transmitted back to  
18 medical center. A person is responsible for tracking that  
19 down at the medical centers and seeing what the issues are.

20 Then, the third thing is that we are participating now  
21 in the state reporting of opioids. That is very important  
22 because some of our patients are getting prescriptions  
23 outside of the VA and we need to be able to bring that data  
24 together. So, we fully understand the extent of the  
25 problem.



1           So, we will be giving them our data and we will be able  
2 to have access to the state-wide data.

3           Chairman Sanders. Thanks very much.

4           Senator Blumenthal.

5           Senator Blumenthal. Thank you, Mr. Chairman.

6           First of all, my thanks to Senator Sanders for having  
7 this hearing which I hope will be just the first of a number  
8 of steps to really dig deeper into this issue of mental  
9 health and to pursue the line of questioning that Senator  
10 Sanders has raised, and thank you all for your service on  
11 this issue.

12           The collection of data on the use of pain medications,  
13 you know, this issue has bedeviled our society, state  
14 authorities. I know from my own experience as state  
15 attorney general where we were finally able to establish an  
16 electronic and computerized records system that keeps track  
17 of who is prescribing and who is taking pain medication like  
18 opioids.

19           My first question is. Would it not be helpful to have  
20 a single system of record keeping that applies to men and  
21 women of our military while they are on active duty and then  
22 seamlessly with the Veterans' Administration, a system that  
23 was on track to go forward, a billion dollars has been spent  
24 on it, and now apparently it has been scrapped.

25           Would it be advisable and desirable to have that kind

1 of system for the purposes of tracking exactly this kind of  
2 potentially useful but also highly dangerous medication.

3 Dr. Petzel. Senator Blumenthal, the integrated medical  
4 record between DOD and VA will enhance greatly our capacity  
5 to manage patients in general and some of the specific  
6 things such as medication issues even better.

7 The integrated medical record has not been scrapped.  
8 That is going forward as we speak, and we are expecting that  
9 by 2014 we will have the initial operating capacity for that  
10 integrated record.

11 Senator Blumenthal. Well, I am glad to hear you say  
12 that.

13 Dr. Petzel. VA is absolutely committed to doing that.  
14 Absolutely committed.

15 Senator Blumenthal. I know but as in dancing it takes  
16 two.

17 Dr. Petzel. Yes.

18 Senator Blumenthal. And, the announcement publicly by  
19 Secretary Panetta and General Shinseki was certainly not  
20 encouraging. I have since heard conflicting reports and my  
21 concern is that this interoperability system may not be the  
22 same as a seamless, fully-integrated system that enables  
23 realtime tracking of how opioids and other highly powerful  
24 medications may be prescribed.

25 Dr. Petzel. I am not an expert in IT. I will confess

1 from the beginning, probably one of the least literate  
2 physicians around IT. But I am told that this will be a  
3 seamless record. And, I share your concern, though. I  
4 mean, I do share your concern. This is a thing that the VA  
5 particularly as being constant attention to. Our Secretary  
6 is absolutely relentless in pushing forward the need for  
7 having this integrated record.

8         Senator Blumenthal. And I am really delighted to hear  
9 that point reaffirmed. I have spoken to him about it and I  
10 know of his personal interests and his commitment to it  
11 which I command fully and enthusiastically.

12         Let me ask you about, again to take Senator Sanders  
13 point about thinking a little bit outside the box, what  
14 about take-back programs?

15         Dr. Petzel. By the way, thank you for the sponsoring I  
16 believe of that legislation with the FDA. We think it is an  
17 excellent idea. Anything that can get these dangerous  
18 medications out of people's hands who do not need them, keep  
19 them away from teenagers who tend to sometimes rifle their  
20 parents medicine chest, et cetera.

21         And, we are looking at how we can do this. Certainly,  
22 mailing back is no problem for us and we will institute that  
23 as quickly as we can. The receptacle collection depends on  
24 a ruling that our police are actual law enforcement  
25 officers. We think that is going to come but we need to

1 establish, in fact, that they are.

2           And then, I believe the other provision was handing  
3 these over, at the time of a visit, to practitioners. We  
4 are looking at whether we legally can do that or not. It is  
5 an excellent idea, and we fully endorse it and are going to  
6 do everything we can to participate.

7           Senator Blumenthal. Great. Well, anything we can do  
8 or at least I can do I would be delighted to undertake.

9           You know, I have seen ESCAPE FIRE, the documentary. I  
10 think the Chairman mentioned it earlier during the  
11 proceedings and I hope that more people can be exposed to  
12 it, be given the opportunity to view it because I think it  
13 makes a very graphic and dramatic case for the need to be  
14 vigilant on this issue particularly where we are using  
15 medications that may be every bit as advanced as some of the  
16 equipment of warfare that are used on the battlefield in  
17 terms of their effect on individual people and so I hope  
18 that you will continue, all of you will continue to do the  
19 good work that you are doing in this area.

20           Let me ask you on a more general level, and I do not  
21 know whether you have had a point on this. You looked like  
22 you were about to say something. I did not mean to  
23 interrupt you.

24           Dr. Petzel. I do not want to take up your time.

25           Senator Blumenthal. Well, that is why you are here is

1 to take up our time.

2 [Laughter.]

3 Dr. Petzel. I was just going to remark on the  
4 wonderful vignette about acupuncture in ESCAPE FIRE and the  
5 transportation of patients from Landstuhl back to United  
6 States where they used acupuncture in substitution for  
7 opioids and how effective that was. I thought that was a  
8 very moving vignette. That was all.

9 Senator Blumenthal. Well, that leads to the question I  
10 was going to ask. In your experience as professionals  
11 having dealt with veterans, particularly individuals exposed  
12 to combat, is there a factor, a tendency, and an experience  
13 that leads veterans to be more likely to over medicate on  
14 pain medication? And I do not mean to suggest that they do  
15 but that is part of the question.

16 Dr. Petzel. I will make a brief comment and then I  
17 will ask of anybody else here. The tremendous physical  
18 stress that they undergo, marching with 80 pound packs, et  
19 cetera, when you look at the complaints that returning  
20 veterans have, musculoskeletal are far and away the leaders.  
21 45 percent of people returning to this country after  
22 deployment complain about neck, arm, shoulder back pain, et  
23 cetera. That is the only thing that I personally can  
24 testify to.

25 I would ask if anyone else, Sonja.

1           Ms. Batten. Thank you. I think these are the sorts of  
2 questions that we need to ask if we want to really move from  
3 just saying, okay, here is the diagnosis, here is the  
4 treatment.

5           I think we need to understand some of those underlying  
6 mechanisms that are going on that influence both physical  
7 and mental health functioning.

8           So, one of the examples I will give is when we think  
9 about the etiology of PTSD. So, why do some people develop  
10 PTSD and some people do not? One of the factors that is  
11 involved with the development of PTSD and its maintenance is  
12 when somebody, you know, it is natural for any of us, if we  
13 experience an unpleasant or traumatic event, to try not to  
14 think about it, to try not to have those memories, those  
15 sensations, and feelings.

16           So, that sort of initial level of avoidance, that is  
17 just natural. That is human nature. But when somebody uses  
18 avoidance or numbing as their primary way of coping with  
19 that sort of trauma, then they are going to be more likely  
20 to develop something like posttraumatic stress disorder.

21           And, it is not a far step to say that when somebody is  
22 not willing to experience emotional pain, it is probably  
23 also the case that they are not willing to experience that  
24 physical pain.

25           And so, we need to look at some of those underlying

1 factors around avoidance and difficulty sitting with  
2 uncomfortable thoughts, feelings, emotions, and physical  
3 sensations that may tie some of those propensities together.

4 So, if you are not willing to have the emotional pain,  
5 it may be also that it is difficult to sit with the physical  
6 pain and you may be more likely to turn toward things like  
7 pain medication rather than psychotherapy or other  
8 techniques to cope.

9 Senator Blumenthal. Thank you.

10 Thank you, Mr. Chairman.

11 Chairman Sanders. Senator Blumenthal, thank you for  
12 your questions.

13 Let me just conclude by thanking all of you. The  
14 enormity of the problem at both the DOD and the VA is facing  
15 is extraordinary, in many ways unprecedented.

16 I appreciate where much of the hard work the VA is  
17 doing, the seriousness upon which they are addressing this  
18 issue. Clearly we have a long way to go. Clearly, we have  
19 a lot of problems out there.

20 This Committee looks forward to working with you to  
21 address those problems.

22 Thank you all very much for being here.

23 [The statements for the record follow:]

24 / COMMITTEE INSERT

1           [Whereupon, at 12:26 p.m., the Committee was  
2 adjourned.]